

Subcontracting Network Formation among US Airline Carriers

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Abstract

This paper is applying network analysis to a dataset on the US airline industry to study link formation and pricing decisions among airline carriers. We focus on subcontracting networks formed between major carriers and regional carriers and use a Bayesian estimation method to study the factors that contribute to the formation of carriers' subcontracting relationships. The paper provides evidence that the network structure among carriers plays a significant role in carriers' subcontracting behaviors, new network formation and entry decisions. Carriers' route presences, in whatever form, in the current period significantly increase major carriers' and regional carriers' probabilities of subcontracting. For existing major carriers on a route in the current period, self-service and use of subsidiaries are complementary to their subcontracting behaviors, while subcontracting itself, code-sharing and other-type relationships are substitutes to subcontracting. A major carrier is more likely to enter a route by subcontracting or subcontract to a regional carrier after it enters the route if its rivals have already formed subcontracting relationships in the current period while regional carriers prefer to avoid the competition. In addition, we also find that carrier similarity in terms of their route service distributions and previously formed networks have significant impacts on carriers' current subcontracting network formations. Taking potential endogeneity issues into account, we find that the resulting major carriers' subcontracting behaviors lead to a 7.3% decrease in ticket prices.

Keywords: Network; Subcontracting; Airline Industry

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1 Introduction

Network analysis, a fast developing research approach in economics, provides an opportunity to study the underpinnings of competition in the US airline industry using a finer lens. The airline industry is dominated by a handful of strong contenders, with small competing firms struggling to establish presence. In this paper, we tackle industry evolution from a whole new angle: by evaluating how network opportunities of airline companies are formed through subcontracting and how the network structure of unique and common connections affects prices. Understanding the mechanics of network formation is instrumental to understanding price dynamics, and how positive spillovers are channeled to enhance participation and survival of firms in the market. The wealth of information that is required to capture the network's links and the computational capacity it takes to chart the dynamics of interdependence offer an opportunity to zero in on the effects of market penetration and expansion.

A natural way of applying network analysis to the US airline industry is to investigate factors that affect the evolution of network structure among carriers. Our focus is on networks formed through subcontracting relationships while we take into account non-subcontracting agreements among carriers. A network link is formed when one carrier subcontracts a flight service to another carrier. We investigate factors that affect the formation of new links or the maintenance of old ones among carriers on certain routes, the role of networks in carriers' market expansion, and the impact of network structures on flight ticket prices.

This paper develops a model of strategic network formation among US airline carriers. Relationships among firms can have a significant effect on firms' behaviors, pricing strategies and information flow. The study of firm network formation and their resulting cooperative market behavior creates exciting new opportunities to understand market dynamics. We contribute to the literature in two respects. First, we further the study of network formation by developing a framework of subcontracting choices. The two papers most closely related to ours in the literature are Christakis et al. (2010) and De Silva et al. (2017a). Christakis et al. (2010) consider a sample of 669 high school students and study how the formation of a social network affects class performance. De Silva et al. (2017a) investigate the drivers of strategic network formation between dealers and sellers in a market for fine art as means of

information acquisition. They study the effect of network structure on artwork prices and dealer market reach. Other studies in economics and finance focus on preferential attachments in a network. Lux (2015) shows that a learning mechanism affects the link formation in the network of interbank credit relationships. Currarini et al. (2009) show that same-type relationships with respect to demographics contribute to friendship formation. Our study of network formation among US airline carriers will utilize recent methodological advancements in analyzing empirically the formation of networks to enhance our understanding of firm success. Second, this paper contributes to the subcontracting/outsourcing literature in the US airline industry. Many papers have studied why major carriers subcontract part or all of their flight services to regional carriers on a route. The main reasons include cost reduction (Fill and Visser (2000) and Rieple and Helm (2008)), risk consideration (Forbes and Lederman (2009)), and market competition (Tan (2018)). We study airline’s subcontracting behavior from a distinct perspective, namely by exploring the network structure and its capabilities within a competitive framework. We focus on the major carriers’ subcontracting decisions, while taking the regional carriers’ into consideration. The exploration of the network structure is motivated by a need to understand the make-or-buy decisions and has been the subject of study in various settings and industries besides the airline industry, such as entertainment, health care and public service (De Silva et al. (2012a), Marion (2009)). In addition, we study the effect of subcontracting on flight ticket prices.¹ In this field, Tan (2018) shows that major carriers’ ticket prices are lower on routes where they subcontract more of their flight services, but we advance the discussion by taking into account the route level potential endogeneity issue of carriers’ subcontracting decisions in their pricing strategies.

In order to gain a deeper understanding of the interdependency among airline carriers, we use newly developed approaches in the Bayesian estimation methods discussed in Christakis et al. (2010), and incorporate carriers’ subcontracting and non-subcontracting decisions into a sequential game. We find that similarities in the routes two carriers serve have a substantial

¹De Silva et al. (2012b) and De Silva et al. (2017b) study the effect of subcontracting on the survival and business life of firms in government procurement projects. De Silva et al. (2012b) shows that early involvement as a subcontractor increases the chance of survival. De Silva et al. (2017b) finds an apparent increase in the business life of firms who subcontract out part of their projects.

impact on their subcontracting relationship and new link formations between them. More importantly, subcontracting and non-subcontracting decisions made by an airline company as well as its competitors play a crucial role in the carrier’s subcontracting network formation in the same period. These decisions can also be explained by network factors such as network centrality and previous connections. To that end, we find that major carriers’ subcontracting behaviors have a significant impact on flight ticket prices.

Our work extends existing research and creates a distinct focus: we look at how competition and expansion of firms are affected by network opportunities subcontracting creates. We link network formation to questions of dynamic evolution of firms and provide opportunities for direct policy evaluation of regulations regarding subcontracting. While traditional models enable us only to derive relationships between firm-specific characteristics and prices, network analysis allows us to incorporate the complexities introduced by interdependencies across different firms in the market. The network structure and connectedness of a network can be critical for understanding ripple effects caused by input price fluctuations and economic downturns.

The rest of the paper is organized as follows. Section 2 provides background information about the relationships among US airline carriers. Section 3 presents our Bayesian estimation method and the model. Section 4 describes how we construct the data and variables. We present the estimation results in Section 5 while Section 6 studies the effects of major carriers’ subcontracting behaviors on ticket prices. We conclude in Section 7.

2 Background of the US Airline Carriers’ Relationships

In the US Airline industry, there are three commonly known types of carriers: major carriers, low-cost carriers and regional carriers. Table 1 lists the names of the carriers in our sample grouped by their types (consisting of 5 major, 9 low-cost and 22 regional carriers). Major carriers, such as American, Delta and United Airlines, are carriers that sell tickets on routes connecting the majority of airports in the US. Low-cost carriers, such as Southwest, AirTran

and Spirit Airlines serve similar routes at a lower cost without offering some or most of the traditional services major carriers provide, such as seat assignments. Both major and low-cost carriers are called network carriers since they both sell tickets in their networks of routes.² Regional carriers, like ExpressJet, SkyWest and Endeavor Airlines are less known to passengers as they typically do not sell tickets themselves but operate regional aircrafts for major carriers. Regional carriers have cost advantages in serving routes of short to medium distances, due to the type of aircrafts being used and the lower wages offered to their staff.

Depending on the roles that airline carriers play in flight services, we distinguish between ticketing and operating carriers. Ticketing carriers schedule flights, set ticket prices and sell tickets to passengers. In most cases, ticketing carriers are network carriers. Operating carriers provide flight services directly with their own aircrafts and staff. The same carrier may or may not serve as both the ticketing and operating carrier. If the ticketing carrier and the operating carrier are not the same for a flight service, they have reached a cooperative agreement to serve the route, and we define the relationship they form at the route level. This relationship varies depending on the ticketing carrier's and the operating carrier's types, namely whether they are major, low-cost or regional carriers.

Table 2 summarizes the types of cooperative agreements among US airline carriers. If the ticketing carrier and the operating carrier are the same for some flights across a route, we call their service structure self-service. If the ticketing carrier and the operating carrier are different, four types of relationships can be identified: codesharing, subsidiary, subcontracting, and "other-type". These business relationships are formed by different agreements and may have different underlying rationales. If ticketing carrier A is a network carrier and operating carrier B is another network carrier, their relationship is characterized as "codesharing". In this case, the flight is operated by network carrier B but the tickets are sold by network carriers A and B together in each of their ticket selling systems. In other words, network carrier A helps sell tickets for network carrier B. The other three types of relationships are formed between major carriers and regional carriers,³ depending on the agreement between

²A distinction is made here between a network carrier selling tickets in their network of routes and a network created by a carrier which signifies the connections established across carriers via contractual agreements to serve various routes.

³Even though we may observe a relationship formed between a low-cost ticketing carrier and a regional

these two carriers.

1) If the regional operating carrier is a wholly-owned subsidiary of the major ticketing carrier or shares one parent company with the major ticketing carrier, we label the relationship as subsidiary.

2) If the major ticketing carrier has a long-term contract with the regional operating carrier, we call their contractual relationship subcontracting. In this case, the major carrier subcontracts part or all of its flight services on some routes to the regional carrier. It should be noted that, wholly-owned subsidiaries never form subcontracting relationships with any major carrier and thus the regional carrier being subcontracted to can only be an independent regional carrier.

3) When the firms are not forming a subcontracting relationship and the regional carrier is not a subsidiary, we categorize the relationship into “other-type”. This category includes three types of uncommon interactions. a) The major ticketing carrier may subcontract indirectly to the regional operating carrier. In other words, the major ticketing carrier codeshares with another major carrier, which owns or subcontracts to the regional operating carrier.⁴ b) The major ticketing carrier may codeshare with the regional operating carrier and help sell the regional carrier’s flight tickets under the major carrier’s system. c) Gate switching occurs between carriers.⁵ We group these three cases together as “other-type” for simplicity. This allows us to simplify the framework and focus on carriers’ subcontracting relationships and the networks created through this activity. In summary, we have in total five types of relationships among airline carriers including self-service.

Since non-subcontracting relationships may have an impact on carriers’ subcontracting decisions, we consider and control for the possible non-subcontracting relationships a major operating carrier, this is rare.

⁴Unfortunately, we are not able to identify the intermediary major carrier between the major ticketing carrier and the regional operating carrier since there may be more than one potential intermediary major carrier.

⁵In certain situations, the major ticketing carrier actually operates the flight itself but has to use a regional carrier’s gate at the airport. If this happens, the regional carrier which has contracted the use of the gate will be reported as the operating carrier. Gate switching will thus lead to a situation where a major carrier is serving as the ticketing carrier and a regional becomes the operating carrier.

carrier or an independent regional carrier may have on a route. For major carriers, the five types of relationships are *not mutually exclusive*. In other words, a major ticketing carrier on a route may have up to four types of non-subcontracting relationships with other carriers while still be involved in subcontracting. Likewise, an independent regional operating carrier may have up to two types of non-subcontracting relationships on a route while engaging in subcontracting. These non-subcontracting relationships further complicate our task of explaining carriers' subcontracting relationships and networks because of the interdependency of carriers' decisions on their subcontracting and non-subcontracting relationships. In the next section, we will discuss the model and estimation method which enables us to accomplish this task.

3 The Model and Estimation Method

We analyze carriers' subcontracting networks at route level. The airline route is defined as a non-directional route between two airports in the US, so for example, the route from Chicago O'Hare International Airport to New York John F. Kennedy International Airport and that from New York John F. Kennedy International Airport to Chicago O'Hare International Airport are considered the same. Assume there are I major carriers and J independent regional carriers operating on M routes for T time periods⁶. Since subcontracting is a directional relationship (a major carrier subcontracts to a regional carrier and not vice versa), the subcontracting networks between major and regional carriers are directional as well. We say that a link, $Link_{ijmt}^s = 1$ ($i \in \{1, 2, \dots, I\}, j \in \{1, 2, \dots, J\}, m \in \{1, 2, \dots, M\}, t \in \{1, 2, \dots, T\}$), forms if the major carrier i subcontracts to the regional carrier j on route m at period t , and otherwise $Link_{ijmt}^s = 0$. The superscript s indicates that the link is established through subcontracting. Carriers' non-subcontracting relationships may also impact their subcontracting network formation. As such, we aggregate major carriers' non-

⁶Since we are focusing on the subcontracting networks between major carriers and independent regional carriers, we mainly consider their behaviors and do not directly model the behaviors of other types of carriers, including low-cost carriers and wholly-owned subsidiaries. For other types of carriers, only their presence in routes is incorporated in the model.

subcontracting relationships by category and incorporate them into the network. We define $Link_{ilm}^{ns} = 1$, where $l \in \{\text{Self-Service, Subsidiary, Code-Sharing, Other-Type}\}$, if the major carrier i has the relationship of l with relevant carriers on route m at period t , and otherwise $Link_{ilm}^{ns} = 0$. The superscript ns indicates that the link is related to non-subcontracting activities. Likewise, we define independent regional carriers' non-subcontracting networks in the same way. $Link_{jem}^{ns} = 1$, where $e \in \{\text{Self-Service, Other-Type}\}$, if the regional carrier j has the relationship of e with relevant carriers on route m at period t , and otherwise $Link_{jem}^{ns} = 0$.

The link matrix $Link_{mt}$ is combining an $I \times J$ subcontracting adjacency link matrix, an $I \times 4$ aggregated non-subcontracting link matrix of major carriers and a $J \times 2$ aggregated non-subcontracting link matrix of independent regional carriers to present the entire landscape of relationships within m and t . The distinct pairs of i and j elements of the subcontracting adjacency link matrix $Link_{ijmt}^s$ ($i \in \{1, 2, \dots, I\}, j \in \{1, 2, \dots, J\}$) represent the potential subcontracting relationships on route m at period t . Likewise, the distinct pairs of i and l elements of major carriers' non-subcontracting link matrix $Link_{ilm}^{ns}$ ($i \in \{1, 2, \dots, I\}, l \in \{\text{Self-Service, Subsidiary, Code-Sharing, Other-Type}\}$) represent all of the potential aggregated non-subcontracting relationships of major carriers. The distinct pairs of j and e elements of regional carriers' non-subcontracting link matrix $Link_{jem}^{ns}$ ($j \in \{1, 2, \dots, J\}, e \in \{\text{Self-Service, Other-Type}\}$) represent all of the potential aggregated non-subcontracting relationships of independent regional carriers.

Table 3 presents a subcontracting adjacency link matrix, a non-subcontracting link matrix of major carriers and a non-subcontracting link matrix of independent regional carriers that could synthesize a potential link matrix $link_{mt}$ in the case of 3 major carriers and 3 regional carriers on route m in period t . The 3×3 matrix in the first panel has entries indicating whether a major carrier subcontracts to a regional carrier forming a link in the subcontracting network. For example, the entry in the second row and second column indicates that Major carrier 2 forms a link with and subcontracts to Regional carrier 2. However, Major carrier 2 does not form a link with Regional carrier 1 indicated by the 0 entry in the second row and first column. The 3×2 matrix in the second panel shows whether independent regional carriers form non-subcontracting relationships. Regional carrier 2 itself does not sell flight

tickets on the route indicated by the 0 entry in the second row and first column. The 3×4 matrix in the third panel indicates whether major carriers have non-subcontracting relationships. For example, the value 1 in the second row and third column shows that Major carrier 2 has a codesharing relationship with other network carriers. It should be noted that Major carrier 3 subcontracts to Regional carrier 1 and 2 and has all four types of non-subcontracting relationships at the same time. This is possible since these relationships are not mutually exclusive for major carriers. In addition, all elements for Major carrier 1 are 0, indicating that Major carrier 1 does not operate on route m in period t . The same situation happens to Regional carrier 3 whose elements are all equal to 0 as well.⁷

In our paper, we extend the Bayesian estimation method developed in Christakis et al. (2010) in a dynamic framework of multiple concurrent networks. During each period t , carriers may decide to engage in contractual or non-contractual relationships with other carriers or may self-serve their demand according to some event order (EO_t). The event order is not fixed arbitrarily but determined endogenously within the framework of estimation as described later. Those events include meetings between major and regional carriers, in which they decide on which route to establish or maintain a subcontracting relationship (by forming or maintaining a link). We model each period's interaction between a major and a regional carrier as a single meeting occurrence leading to a possible subcontracting decision. As a result, if all I major carriers and all J regional carriers are active in period t , EO_t will contain in total $I \times J$ potential meetings between major and regional carriers. Besides those meetings, EO_t also includes events when major carriers or regional carriers can decide whether or not to establish or maintain other non-subcontracting relationships with relevant carriers. The outcomes of each event in period t are observable to all carriers immediately after the event.

Table 4 presents an example of a potential event order in the case of 3 major and 3 regional carriers at period t . The first nine events listed in the table are the meetings between major carriers and regional carriers. For example, Event 1 allows Major carrier 1

⁷For later reference, we also define $Link_t$ as the aggregation of $Link_{mt}$ across all routes and $Link$ as the aggregation of $Link_t$ across all time periods. Correspondingly, $Link_t$ represents all relationships in period t and $Link$ all relationships.

and Regional carrier 1 to meet and decide whether to maintain or establish subcontracting relationships and if so on which routes. In events 10 to 21, major carriers decide whether to form non-subcontracting relationships with relevant carriers across routes. Event 12 allows Major carrier 1 to meet all other network carriers and decide routes on which it will establish or maintain code-sharing relationships⁸. Events 22 to 27 provide the opportunities for each independent regional carrier to decide whether to form non-subcontracting relationships with relevant carriers and across routes. We define EO as the aggregation of EO_t across time and $EventOrder$ as the set which contains all possible event orders (EO).

After having defined the way in which we record the network and the order in which carriers make decisions, we now describe how the network evolves within period t . We define $TempLink_{mt}^{O_t}$ as the transition link matrix through which the network on route m evolves from $Link_{m,t-1}$, the network observed in the last period, to $Link_{mt}$, the network observed in the current period, with $O_t = \{0, 1, \dots, r_t\}$ signifying the number of events taking place within t . We set $TempLink_{mt}^0 = Link_{m,t-1}$ at the beginning of each period t , and through the event order $TempLink_{mt}^{O_t}$ is transformed taking into account the decisions that are made sequentially within t . In more details, before any event, if any major carrier i or regional carrier j either exits all routes, goes bankrupt or merges with another carrier in the current period t , we set $TempLink_{imt}^0 = 0$ or $TempLink_{jmt}^0 = 0$ respectively following the assumption that if any carrier stops operating at period t it is known to all carriers at the beginning of the period. Subsequently, active major carriers and regional carriers make decisions sequentially according to the given event order EO_t . After each event, $TempLink_{mt}^{O_t}$ is updated according to the outcome of the event. In the next event in order, carriers make their decisions conditional on the updated $TempLink_{mt}^{O_t}$. After all the events take place within t , $TempLink_{mt}^{O_t}$ evolves to $Link_{mt}$, describing the network that has formed in the current period.⁹ During

⁸In this paper, we focus on the formation of a subcontracting network instead of non-subcontracting, so we do not model what factors affect major carriers' code-sharing relationships. For simplicity, we aggregate major carriers' code-sharing decisions rather than allowing them to meet with each network carrier separately, and we do not focus on the characteristics of the carrier that the code-sharing relationship is established with. In the same spirit, we aggregate regional carriers' decisions on their non-subcontracting relationships as well.

⁹As mentioned earlier, this event order is ultimately determined not randomly but within the framework

this process, the event order EO_t determines the way in which $Link_{m,t-1}$ evolves to $Link_{mt}$, and this process as well as the event order is determined endogenously in our estimation. For later reference, we define $TempLink_t^{O_t}$ as the aggregation of $TempLink_{mt}^{O_t}$ across all routes.

Next, we specify the utility of each subcontracting link formation for major carriers and regional carriers. Let k be an indicator of the type of a carrier, major ($k = 1$) or regional ($k = 2$), that could potentially be serving a market. Let U^1 (U^2) represents the functional form identifying the utility of a major (regional) carrier. Major carrier i is willing to form a link with regional carrier j on route m at time t if the utility U_{ijmt}^1 is greater than or equal to zero. Likewise, regional carrier j will form a link with major carrier i on route m at time t if $U_{ijmt}^2 \geq 0$.

In general terms, we denote the utility function as U_{ijmt}^k for $k = \{1, 2\}$ and let

$$U_{ijmt}^k = \alpha_t^k + \lambda_{1i}^k + \lambda_{2j}^k + f^k(Link_{t-1}) + g^k(TempLink_t^{O_t} | EO_t) + h^k(X) + \epsilon_{ijmt}^k, \quad (1)$$

where α_t^k indicates time fixed effects, λ_{1i}^k major carrier fixed effects and λ_{2j}^k regional carrier fixed effects. U_{ijmt}^k is a function of $Link_{t-1}$ the network in the last period, and also a function of the transition network $TempLink_t^{O_t}$ of the current period conditional on the event order. We denote by X other covariates which may affect the utility gains from the link formation. We also assume the error term ϵ_{ijmt}^k follows a type I extreme value distribution. Thus, after we take the integral of ϵ_{ijmt}^k , the probability that the carrier gains a non-negative utility and is willing to form the link will be given by the following equation for $k \in \{1, 2\}$

$$\ln\left(\frac{Pr(U_{ijmt}^k \geq 0)}{1 - Pr(U_{ijmt}^k \geq 0)}\right) = \alpha_t^k + \lambda_{1i}^k + \lambda_{2j}^k + f^k(Link_{t-1}) + g^k(TempLink_t^{O_t} | EO_t) + h^k(X). \quad (2)$$

A link forms when both carriers' utilities are non-negative, leading to the following probability of link formation

$$P_{ijmt} = Pr(Link_{ijmt}^s = 1) = Pr(U_{ijmt}^1 \geq 0)Pr(U_{ijmt}^2 \geq 0). \quad (3)$$

Define β the parameter vector for functions f^k , g^k , and h^k as well as fixed effect controls α_t^k ,

of the estimation as will be described shortly.

λ_{1i}^k , and λ_{2j}^k characterizing utilities represented by Equation (1). Given an event order, the joint likelihood function of a given network is

$$\mathcal{L}(\beta|EO, Link) = \prod_{t \in \{2, \dots, T\}} \prod_{(i,j) \in (I_t, J_t) | EO_t} \prod_{m \in \{1, \dots, M\}} (P_{ijmt})^{Link_{ijmt}^s} (1 - P_{ijmt})^{1 - Link_{ijmt}^s}. \quad (4)$$

I_t and J_t are the sets of major carriers and independent regional carriers that are active in period t . The likelihood function is the product of the probabilities of link formation outcomes across routes, major carriers, regional carriers and time given a network $Link$ and an event order EO . It describes the overall probability that a given network forms. EO determines the order in which major carriers and regional carriers meet to decide on subcontracting relationships and the order in which major carriers or regional carriers make decisions of non-subcontracting relationships. We allow major carriers' and regional carriers' decisions to be endogenous and focus on modeling which factors determine their subcontracting relationships. However, we do not model the factors affecting carriers' decisions of non-subcontracting relationships in the joint likelihood function, which is outside the scope of the paper.

Before we explain how we estimate β , the parameter vector characterizing the utility functions, it is worth discussing its interpretation. The dependent variables are the probability/utility gains of major carriers and regional carriers forming a link, and thus β^n (the n th element in β) aims at measuring the marginal effect of the independent variable on the probability/utility gains of a link formation. Although this interpretation is straightforward, the nuances of link formation in the current setting necessitates further discussion. Link formation means the establishment of a subcontracting relationship between a major carrier and a regional carrier on the route. Although this description is encompassing for regional carriers, it is incomplete for major carriers. Major carrier's link formation decisions include their route entry decisions. If a link forms in the subcontracting network, it automatically implies the presence of a major carrier on the route. In other words, since ex ante we are modeling all possible major carriers including the carriers which do or do not operate on the route ex post, the formation of the link entails that the major carrier has to enter the route. Therefore, in the current model a major carrier's link formation decision is its decision of

both subcontracting and route entry, or stated another way, its decision of route entry by establishing a subcontracting relationship. Consequently, for major carriers, each β actually helps capture the marginal effect on their decisions of route entry by subcontracting.¹⁰

In the same spirit, major carriers' all other four types of non-subcontracting relationships are also in form of their route entry/presence. In order to operate on a route, a major carrier has to be in at least one of these five types of subcontracting or non-subcontracting relationships. So the assumption of the current model is that major carriers make their route entry decisions and business relationship decisions at the same time.¹¹

Although it is important to understand, first, carriers' decisions of route entry by subcontracting, it is also worth studying subcontracting decisions for markets they already operate in. In order to accomplish this, we model the behavior of existing major carriers on each route to examine subcontracting behavior conditional on route entry. In this framework, instead of assuming that major carriers make route entry and subcontracting decisions at the same time, we assume that they make route entry and exit decisions before the contractual relationship decisions within an event order.

This assumption changes two components of the model. First, it affects how the network evolves at the beginning of each period t , namely, it impacts the form of $TempLink_{mt}^0$.¹² Second, it changes the joint likelihood function,

$$\mathcal{L}(\beta|EO, Link) = \prod_{t \in \{2, \dots, T\}} \prod_{(i,j) \in (I_t, J_t) | EO_t} \prod_{m \in M_{it}} (P_{ijmt})^{Link_{ijmt}^s} (1 - P_{ijmt})^{1 - Link_{ijmt}^s}, \quad (5)$$

¹⁰Through a program called Essential Air Service (EAS) program, the United States Department of Transportation subsidizes some carriers to provide flight service to eligible small airports/communities otherwise no flight service will be provided. This program may bias our estimation of major carriers' route entry behavior. However, only 6 routes out of almost 4000 are subsidized through major carriers so we do not think this will be a big issue.

¹¹We incorporate major carriers' route entry decisions in all forms in the model, but only focus on explaining major carriers' route entry by subcontracting.

¹²In the model of all major carriers, after we set $TempLink_{mt}^0 = Link_{m,t-1}$ at the beginning of each period t , we set $TempLink_{imt}^0 = 0$ if major carrier i exits all routes, goes bankrupt or merges with another carrier. In this model, the condition for setting $TempLink_{imt}^0 = 0$ refers to exit decision on the single route m . In this way, we can be sure that only those carriers which eventually operate on the route in the period need to make their relationship decisions according to the event order.

where M_{it} is the set of routes on which major carrier i operates at period t . Now the likelihood function is the product of the probabilities of link formation outcomes across only the routes where each major carrier operates rather than all routes. Thus we call this model, the model of route-serving major carriers. As a result, for major carriers, each β now helps capture and isolate the marginal effect only on their subcontracting decisions which are conditional on their route presences.

We use a Bayesian estimation method (Markov-Chain-Monte-Carlo) to estimate β and update event order.¹³ After a large number of iterations, the distribution of the parameters will converge to a posterior distribution. Obtaining the estimates of the parameters from the last 500 iterations, which constitute the posterior distribution, we calculate the estimated means of the parameters and check from the distribution whether they are significantly away from zero.

4 Data and Variables

The main data we use is the Airline Origin and Destination Survey (DB1B) data, which is a 10% quarterly sample of airline tickets sold. DB1B Coupon Data records flight segment level¹⁴ data, and provides the variables including year, quarter, origin airport, destination airport, route distance, ticketing carrier, operating carrier, and passenger number. We also use the Regional Airline Association (RAA) annual reports to identify subcontracting partnerships between major carriers and regional carriers. As the 2012 annual report is missing from the RAA official website, our data sample covers the periods from the 3rd quarter of 2013 to the 3rd quarter of 2017. We aggregate DB1B Coupon data to route-quarter-ticketing carrier-operating carrier level and obtain a sample of 5 major carriers, 17 independent regional carriers, 3889 routes and 17 quarters.¹⁵

Table 5 lists the subcontracting partnerships between major carriers and regional carriers

¹³Please see the details in the appendix.

¹⁴Flight segment means the flight is from airport A to airport B . For some passengers A and B can be their origin and destination. For others the flight is a segment of their connecting flights, and A and B are not their origin and/or destination.

¹⁵The appendix shows our data filter and variable construction in detail.

at the carrier level in quarter 3 of 2014 from the RAA annual reports. The regional carriers in bold are the wholly-owned subsidiaries of the corresponding major carriers. For each major carrier, there is at least one independent regional carrier being subcontracted to. More than one major carrier may subcontract to the same regional carrier. For example, all five major carriers subcontract to SkyWest. Thus, between major and regional carriers, an interdependent network forms by their subcontracting relationships.

Figure 1 aggregates carriers' subcontracting networks across routes and over time. The nodes marked in green represent major carriers and those in red represent independent regional carriers. The gray arrows, pointing from major carriers to regional carriers, indicate subcontracting relationships, which are also directional links in the networks. The thickness of the arrows measures the number of routes on which two carriers established subcontracting relationships during the period. Panel (a) illustrates the subcontracting network in the third quarter of 2013, from which we can see that some carriers had many links, such as United and SkyWest, while others only had one link, such as Alaska and Compass. Some carriers did not engage in any subcontracting relationship at all. Besides the variation in the number of distinct links within a period, the network evolved over time as can be seen in the series of panels presented in Figure 1. Through market consolidation, US Airways and Chautauqua with their network structure were absorbed by other carriers, and thus disappeared from the network. American and Compass increased their numbers of network connections. Our goal is to measure changes in the network structure over time and understand the consequences of those changes on airline expansion and pricing policy.

Figure 2 plots the average numbers of major carriers, regional carriers, and link numbers across routes over time. In general, the average number of major carriers on each route is less than 1, because some routes are only served by low-cost carriers and some routes are not served by any carrier during certain periods. The drop in the major number and link number around the third quarter of 2015 is caused by the merger between American and US Airways. In addition to the merger, the fluctuation in the average major carrier numbers is caused by major carriers' route entry and exit decisions. The fluctuation in regional carrier numbers, however, is mainly caused by subcontracting, since non-subcontracting relationships only count for a tiny fraction of regional carriers' business. We observe that after the 3rd quarter

of 2016, although the average number of major carriers on each route is nearly constant, the average numbers of regional carriers and links on each route decrease.

Figure 3 and 4 look, in more detail, into major carriers' and regional carriers' subcontracting behaviors respectively. Figure 3 plots major carriers' subcontracting route numbers over time. In general, major carriers which subcontract on more routes, such as United and Delta airlines, decrease their subcontracting route numbers over time, while carriers such as American and Alaska have an increasing trend in their subcontracting route numbers. Figure 4 provides similar data on regional carriers. Since we have too many regional carriers, we only select to graph those whose changes in subcontracting route numbers are the largest over time. The figure shows that SkyWest, Republic, GoJet and Trans States expand their business through subcontracting while the number of routes ExpressJet served decreases. Figure 5 illustrates the networks of two regional carriers' routes on which they are subcontracted to over time. The left three panels show the route networks of ExpressJet, which shrink gradually over time. From the right three panels we can see clearly that SkyWest expands its business by subcontracting. These figures display a large amount of variations in carriers' subcontracting relationships, which further provides us with the incentive to study the causes of carriers' subcontracting.

Based on the modeling framework described in Section 3 and the variables we have constructed from the data, listed in Table A1, we use the following linear specification for carriers' utilities and estimate the effect of these factors on the formation of the network

$$U_{ijmt}^k = \alpha_t^k + \lambda_{1i}^k + \lambda_{2j}^k + \delta^k TempLinkVar_t + \phi^k LinkVar_{t-1} + \beta^k Homophily + \theta^k CarrierChar + \gamma^k RouteChar + \epsilon_{ijmt}^k, k = 1, 2. \quad (6)$$

$TempLinkVar_t$ are variables generated from $TempLink_t^{O_t}$, the transition network, conditional on which the major carrier and the regional carrier make their subcontracting decisions. One advantage of our estimation method is that it allows us to derive the causal effect of $TempLinkVar_t$ on carriers' subcontracting decisions, which cannot be identified by traditional estimation methods because of the simultaneity issue. We also generate $LinkVar_{t-1}$ from $Link_{t-1}$, the variables characterizing the features of the network in the last period.

We expect that the network formed up until the last period has an impact on the network formation in the current period. *Homophily* represents measures to capture the similarity between the major and the regional carriers in terms of the routes they serve. We expect that the more similar the carriers are, the more likely they will form and maintain a subcontracting relationship on a route. We also control *CarrierChar* and *RouteChar*, some carrier characteristics and route characteristics, since carriers with different sizes or on different routes may have different behaviors. *TempLinkVar_t*, *LinkVar_{t-1}* and *Homophily* are the variables we are interested in. Table A1 provides detailed description of all the variables used in our estimation.¹⁶

Table 6 presents summary statistics of our sample and the variables at various levels. Considering the time route level summary, we can see that on average there are 0.632 major carriers, 0.556 regional carriers and 0.598 links on a route. The maximum link number on a route which is observed in our sample is 13. Among non-subcontracting relationships, self-service and subsidiary are more common than code-sharing and “other-type” of relationships for major carriers. As we stated earlier, regional carriers’ non-subcontracting relationships only count for a very tiny fraction of their business. A large amount of variation in subcontracting activity is captured in our data and these variables are allowing a more precise estimation of effects.

5 Estimation Results

So far we have developed two models of carrier decision making. In the first, we model concurrently their route entry and subcontracting choices. As such, we take into account in the joint likelihood function all major carriers’ behaviors including those operating on each route and potential entrants not entering the route ex-post.¹⁷ In the second model of route-

¹⁶One concern may be that carriers’ participation in international flight service may affect their subcontracting behaviors in the domestic market. Since we are already controlling carriers’ past passenger numbers at route level, international passengers connecting to a domestic flight are also controlled. This should reduce the concern.

¹⁷One should note that here the route entry by a major carrier refers to whether the major carrier sells flight tickets on the route and the subcontracting decision refers to whether the major carrier provides flight

serving major carriers, we focus on the decisions of those major carriers already operating on a route.

In this section, we present the estimation results for these two models. For each model, we run the estimation with 1000 iterations to update parameters and the event order. Then we use the last 500 estimates as the posterior distributions of the parameters following Christakis et al. (2010). In each model, we controlled carrier fixed effect, time fixed effect, carrier characteristics and route characteristics in both major carrier’s and regional carrier’s utility functions.¹⁸ Table 7 presents results consisting of the estimated means of the coefficients from the posterior distribution and in parentheses the probabilities that the parameters have the opposite sign of their reported means.¹⁹ The first two columns report the estimation results from the model of all major carriers and the last two columns those from the model of route-serving major carriers. The coefficients in the first column capture a major carrier’s utility gains translated into the probabilities for the major carrier to enter a route by subcontracting to a regional carrier, while those in the second column capture a regional carrier’s utility gains/probabilities of helping a major carrier enter a route by establishing a subcontracting relationship.²⁰ The third and fourth columns provide coefficients on the probabilities respectively for the major carrier and the regional carrier to form a subcontracting relationship. Figures A1-A4 in the appendix provide plots of the kernel densities of the posterior distributions of the parameters specified in each of the four columns of Table 7 separately.

We first consider the impact of the first set of variables, $TempLinkVar_t$, on link formation of carriers’ subcontracting network. Our interest in this set of variables stems from the fact that they help explain the interdependency among airline carriers in decision making. The estimated coefficient of $RivalLink_{imt}$ in the first column, for example, indicates that the major carrier is more likely to enter a route in the form of subcontracting if its rivals have

service to the route through subcontracting.

¹⁸Carrier characteristics and route characteristics are listed and explained as in Table A1. Estimates of these covariates are available upon request.

¹⁹The smaller the probability is, the more likely that the coefficient is significantly different from 0.

²⁰Note that the estimated coefficients provide the directions and statistical significance of the effects from the variables, but they are not marginal effects themselves.

already formed a link. The corresponding coefficient in the third column indicates that the existing major carrier on a route is also more likely to subcontract to a regional carrier if its rivals are already doing so. The intuition is straightforward. Subcontracting allows major carriers to have a cost advantage, so if one major carrier subcontracts, it will be easier for other major carriers to compete on the route if they subcontract as well. The regional carrier, on the other hand, is less likely to establish a subcontracting relationship if its rivals (other regional carriers) have already established persistent subcontracting relationships, indicated by the negative coefficient of $RivalLink_{jmt}$ in the second and fourth columns. It implies that if a regional carrier already established its active presence on a route, other regional carriers will prefer to avoid direct competition by not serving the route. Why do major carriers prefer competing while regional carriers do not? One explanation could be that the passenger market is more competitive than the subcontracting market. It is well known that airline carriers could enter the passenger market freely after the Airline Deregulation Act in 1978. Unlike the passenger market which has many buyers, the subcontracting market only involves few buyers (major carriers), so market incumbency, reputation and installed capacity may play a more important role for regional carriers in attracting business from major carriers, which could lead to a higher barrier to entry in the subcontracting market. Another explanation could be that regional carriers are already facing great pressure from bargaining with major carriers so they tend to avoid competition among themselves in order to survive.

The variables identifying the impact of a major carrier's remaining types of business contact on link formation of a carrier's network reveal the interdependency among a major carrier's own decisions. The estimation results in the first column show that, if a major carrier is already serving the route via either subcontracting ($OtherLink_{ijmt}^i$), self-service ($SelfService_{imt}$), the use of subsidiaries ($Subsidiary_{imt}$), codesharing ($CodeSharing_{imt}$) or "other-type" of contractual agreements ($OtherType_{imt}$), it is more likely to subcontract to a regional carrier on the same route than on another route or than another carrier would, that is not currently serving the route. It is intuitive that a major carrier's route presence increases its probability of subcontracting to a regional carrier. From the estimation results

of these variables in the third column, we can see that if an existing major carrier on a route already subcontracts to another regional carrier, codeshares with a major carrier or has an “other-type” relationship, it is less likely to subcontract to the regional carrier. On the other hand, if a major carrier already serves the route by itself or uses wholly-owned subsidiary, it is more likely to subcontract to a regional carrier. In other words, for existing major carriers on a route, self-service and use of subsidiaries are complementary to their subcontracting behaviors, while subcontracting itself, code-sharing and “other-type” relationships are substitutes to subcontracting. Those findings could be explained as follows. A major airline’s subcontracting choices across regional carriers within a market are substitute services since the regionals practically sell the same services with quality variations. At the same time, the lack of flexibility in accommodating frequent flight changes within a route may necessitate the use of its own flights or wholly-owned subsidiary companies to complement subcontracting. Further, when a major carrier’s flying needs cannot be satisfied by its own or subsidiaries’ services, the major carrier will seek outside options. Subcontracting, code-sharing and “other-type” are all major carrier’s outside options, and thus are substitutes to each other to some extent.

The variables $OtherLink_{ijmt}^j$, $SelfService_{mjt}$, and $OtherType_{jmt}$ reveal the interdependency among a regional carrier’s own decisions. The positive coefficients of these variables in the second and fourth columns imply that if the regional carrier is already serving the route in any operating forms of subcontracting, self-service or “other-type” relationships, it is more likely to help a major carrier enter the route by being subcontracted to or establish a subcontracting relationship with an existing major carrier on the route. In other words, a regional carrier’s route presence increases its probability of forming a link on the route.

The next category of variables in the table uses the carriers’ route structures to measure their similarities in *Homophily* measures. One of the two variables constructed measures the number of common routes for two carriers in the last period. The other is the metric distance (difference) between two carriers’ passenger distributions across all routes. It is expected that the more similar the major carrier and the regional carrier are, the more likely they will be to form a link. Our estimation results confirm this expectation. We find that the more common routes the major carrier and regional carrier served in the last period, the

more likely they are to form a link on a route in the current period ($CommonRtNmbr_{ij,t-1}$). In the same spirit, the larger the $MetricDistance_{ij,t-1}$ is, the less likely they will be to form a link in the current period.

The variables grouped as $TempLinkVar_t$ explore how carriers' one decision in a period leads to another in the same period and how carriers' subcontracting networks evolve within a certain period. The set of variables $LinkVar_{t-1}$, which are generated from the network of the last period, help us understand the impact of the networks in the last period on the network formations in the current period and the dynamics of network formations. The most informative constructs revealing the structure and strength of the subcontracting network are in the carriers' centrality measures. They capture the role of a carrier in establishing, maintaining and expanding a network of subcontracting activities both at the carrier level and the route-carrier level. In our estimation, we include three main centrality measures, namely, degree, hub and authority centrality. Degree centrality is measuring the number of subcontracting links of a carrier and can be derived for both major carriers and regional carriers. Hub and authority centralities, normalized to $[0, 1]$, assign different weights to a carrier's links according to their importance, measured by the number of subcontracting connections, of the carriers it's been linked to. A high hub node points to many significant subcontracting partners with critical value to the subcontracting network. A high authority node signifies that a regional airline is subcontracted to by many major airlines with a large number of established links. Due to the directional nature of subcontracting agreements, hub centrality is only meaningful for major airlines and authority centrality for regional airlines. In our particular case, a carrier's centrality essentially measures the position of a carrier in the subcontracting network and whether it connects to many well-connected carriers or is isolated from other carriers. As a result, it captures how much market power a carrier has in the imperfectly competitive subcontracting market.

It is estimated that the three sets of centrality measures in the last period have qualitatively similar effects on carriers' subcontracting network formations in the current period across models but with differences in coefficients' significance levels. Centralities at carrier subcontracting network level in general display negative coefficients. The table shows that if a carrier was relatively more important in the carrier level networks in the last period,

the carrier is less likely to form a link and other carriers are also less likely to form a link with this carrier in the current period (indicated by the coefficients of $DegreeCentrality_{i,t-1}$, $DegreeCentrality_{j,t-1}$, $HubCentrality_{i,t-1}$ and $AuthCentrality_{j,t-1}$). In other words, a carrier's overall subcontracting market power in the last period decreases both its own and its counterpart's chances for link formation. We provide one possible explanation as follows. If a carrier has less market power, it will strive to form more links to increase its market reach. Additionally, if the carrier has less market power and thus less bargaining power, other carriers will be more willing to connect to it via subcontracting in order to set a more favorable price.

One should note that a carrier's centrality at carrier network level mentioned above measures the carrier's overall subcontracting market power while the centrality at route-carrier network level captures the carrier's subcontracting market power on a particular route. A carrier may have a lot of overall subcontracting market power but little on a particular route, and vice versa. The estimation results of regional carriers' centrality at route-carrier network level ($DegreeCentrality_{jm,t-1}$ and $AuthCentrality_{jm,t-1}$), indicating negative impacts on link formations in general, are consistent with those at carrier network level, and follow the same intuition. However, the coefficients of major carriers' centrality at route-carrier network level ($DegreeCentrality_{im,t-1}$ and $HubCentrality_{im,t-1}$) display opposite signs of those at carrier level, implying positive impacts on link formations. Why are the signs different between major carriers' centralities at carrier level and route-carrier level? One possible explanation may be that major carriers' subcontracting market power at route level also implies major carriers' subcontracting demand on the specific route besides its bargaining power. On the one hand, if a major carrier needs to subcontract more on the route, it should form more links. On the other hand, regional carriers may be more willing to be subcontracted to by the major carrier with higher subcontracting demand on the route since regional carriers may gain more business. This may outweigh the demerit for regional carriers that they may receive less favorable contracts regarding subcontracting price.

In the set of $TempLinkVar_t$, we also include two variables to describe the connections between a major carrier and regional carrier in the subcontracting network of the last period. The positive significant coefficients of $SameLinkNmbr_{ij,t-1}$ and $Link_{ijm,t-1}$ in all columns

indicate that the more strong the established connections of two carriers are, the more likely it is for them to maintain their connections and form new links.

6 Effects on Ticket Prices

In this section, we investigate another important question: the effects of major carriers' subcontracting behaviors on their ticket prices. Theoretically the answer to the questions is unclear. On one hand, the lower operating cost from regional carriers should decrease ticket prices. On the other hand, the potential double marginalization from major carriers and regional carriers may increase ticket prices. Tan (2018) shows that major carriers' ticket prices are lower on routes where they subcontract more of their flight services. In our paper, we further take into account the interactions among major carriers within a route, which leads to the issue of major carriers' endogenous subcontracting decisions in a linear regression, that has not been studied. A major carrier's subcontracting decisions are endogenous in a linear regression not only because the major carrier makes subcontracting and pricing decisions simultaneously but also because the major carrier's rivals' behaviors affect its subcontracting decisions, which in turn affect the rivals' pricing strategy.

In order to address the endogeneity issue, we use an instrumental variable, the major carriers' probabilities of subcontracting. This IV is constructed based on the estimation in the last section. Given the estimated means of the parameters and the last used event order in the model of all major carriers, we calculate all the predicted probabilities that each major carrier subcontracts to each regional carrier on route m in period t , $P_{ijmt}^{\hat{}}$. The constructed IV, IV_{mt} , is the predicted probability that there is any subcontracting behavior on route m in period t .

$$IV_{mt} = 1 - \prod_{i \in I_t, j \in J_t} (1 - P_{ijmt}^{\hat{}}). \quad (7)$$

This instrument satisfies the following three conditions. First, it is exogenous to airline ticket prices since in our structural model airline carriers make subcontracting decisions before they make their pricing decisions. As a result, the predicted probabilities of subcontracting are generated before airlines set their ticket prices. Second, the predicted probability of

subcontracting should be highly correlated with carriers’ actual subcontracting decisions, which can be shown by the underidentification test. Last, the probability of subcontracting should affect ticket prices only through carriers’ actual subcontracting and should not be used to explain ticket prices directly.

Ticket price information is obtained from DB1B Market Data. We filter the dataset in the following way. We only keep non-stop ticket prices. Following the literature, we drop the ticket prices smaller than \$10 and the highest 2% ticket prices for each route-quarter-ticketing carrier-operating carrier, and aggregate the data into route-quarter-ticketing carrier level. Table 8 presents the summary statistics of the ticket price data being used. $Subcontracting_{mt}$ is a dummy variable indicating whether there is any subcontracting behavior by major carriers on route m in period t , and is the variable we are interested in. Based on this table, 47.4% of the observations are on a route where major carriers subcontract to regional carriers and 63.7% of the observations are on a route where low-cost carriers operate. The predicted probability IV_{mt} is the instrumental variable for $Subcontracting_{mt}$. We capture the market concentration level by HHI_{mt} , which is calculated based upon passenger numbers of non-stop flights. The average ticket price of ticketing carrier i on route m in period t is represented by $Fare_{imt}$.²¹ The mean of ticket prices is \$205 for a non-stop one way trip with the standard deviation of \$74. The smallest and largest fares are \$10 and \$932 respectively.

Based on this dataset, we run the following linear regression

$$\log(fare)_{imt} = \alpha_{im} + \gamma_t + \beta_1 HHI_{mt} + \beta_2 Subcontracting_{mt} + \beta_3 LCC_{mt} + \epsilon_{imt}. \quad (8)$$

The dependent variable is the log of average ticket prices. Route-carrier fixed effects and time fixed effects are controlled. We report the estimation results in Table 9. We use no IV in the first column, which serves as the reference regression, but instrument $Subcontracting_{mt}$ in the second column. We report the p-values of the weak identification test and the under identification test for the IV in the second column, and both tests are passed at 5% significance level.²² In both columns, standard errors are robust and clustered at route level. In both regressions the estimated signs of HHI_{mt} and LCC_{mt} are consistent with our expecta-

²¹The ticketing carrier includes all types of carriers, not only major carrier.

²²As we only have one IV, we cannot perform an over identification test.

tions. A lower market concentration level or the presence of a low-cost carrier is associated with lower ticket prices. Their coefficients are similar in column 1 and 2 in terms of the magnitude and significance level. However, the coefficients of $Subcontracting_{mt}$ are different. In the first column, $Subcontracting_{mt}$ is not significant at all and the magnitude is relatively small. After being instrumented, $Subcontracting_{mt}$ becomes very significant (1% significance level), and the magnitude increases by more than 14 times. As a causal effect it indicates that major carriers’ subcontracting behavior is estimated to decrease ticket prices by 7.3%.

7 Conclusion

In this paper, we study the subcontracting network formations among US airline carriers. The links in the network are subcontracting relationships between major carriers and regional carriers. We use a Bayesian estimation method to study the factors that contribute to the formation of a link in the network of carriers’ subcontracting relationships. We build two models in which carriers make sequential decisions about not only their subcontracting but also non-subcontracting relationships, enabling us to understand the interdependency among airline carriers. In one model, we focus our attention on market entry by subcontracting while in the other we consider decision making among existing major carriers on each route.

Our estimation results confirm the interdependency among carriers’ subcontracting and non-subcontracting decisions. First, carriers’ route presences, in whatever form, in the current period significantly increase major carriers’ and regional carriers’ probabilities of subcontracting. Second, for existing major carriers on a route in the current period, self-service and use of subsidiaries are complementary to their subcontracting behaviors, while subcontracting itself, code-sharing and “other-type” relationships are substitutes to subcontracting. Third, a major carrier is more likely to enter a route by subcontracting or subcontract to a regional carrier after it enters the route if its rivals have already formed subcontracting relationships in the current period while regional carriers prefer to avoid the competition. In addition, we find that homophily and previously formed networks have significant impacts on carriers’ current subcontracting network formations. Last, using the IV constructed from the

network formation estimation, we instrument for major carriers' subcontracting behaviors, and find that major carriers' subcontracting behaviors decrease ticket prices by 7.3%.

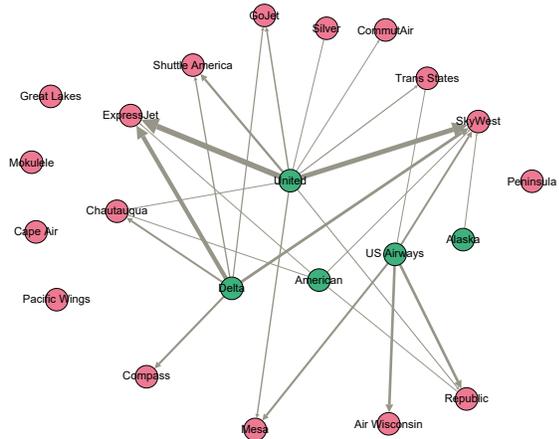
Finally, the paper highlights potential policy implications. Since subcontracting is related to lower operation cost and decreases flight ticket prices, the formation of subcontracting relationships could be facilitated and supported as a way to promote competition.

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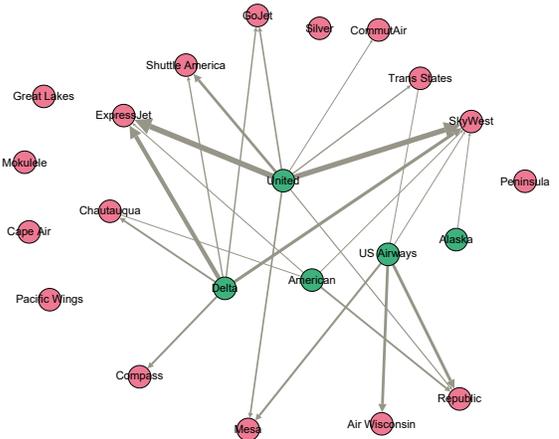
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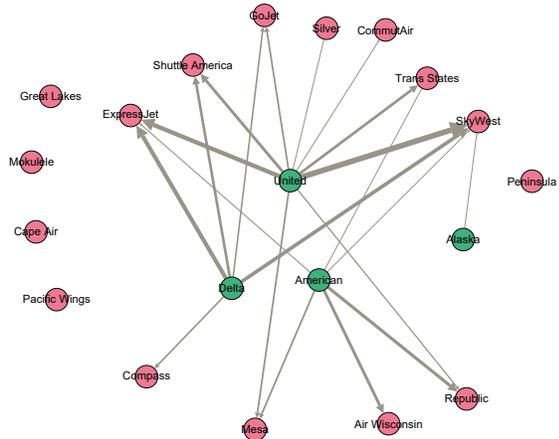
Figure 1: Subcontracting Networks over Time



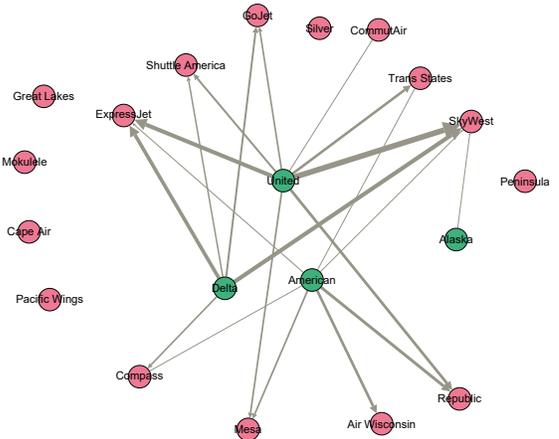
(a) Subcontracting Network in 2013q3



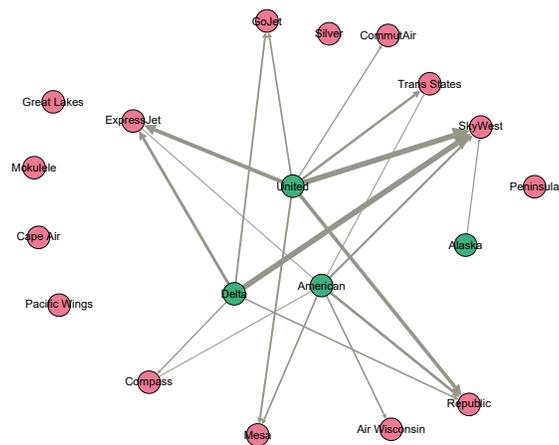
(b) Subcontracting Network in 2014q3



(c) Subcontracting Network in 2015q3



(d) Subcontracting Network in 2016q3



(e) Subcontracting Network in 2017q3

Figure 2: Major, Regional and Link Numbers over Time

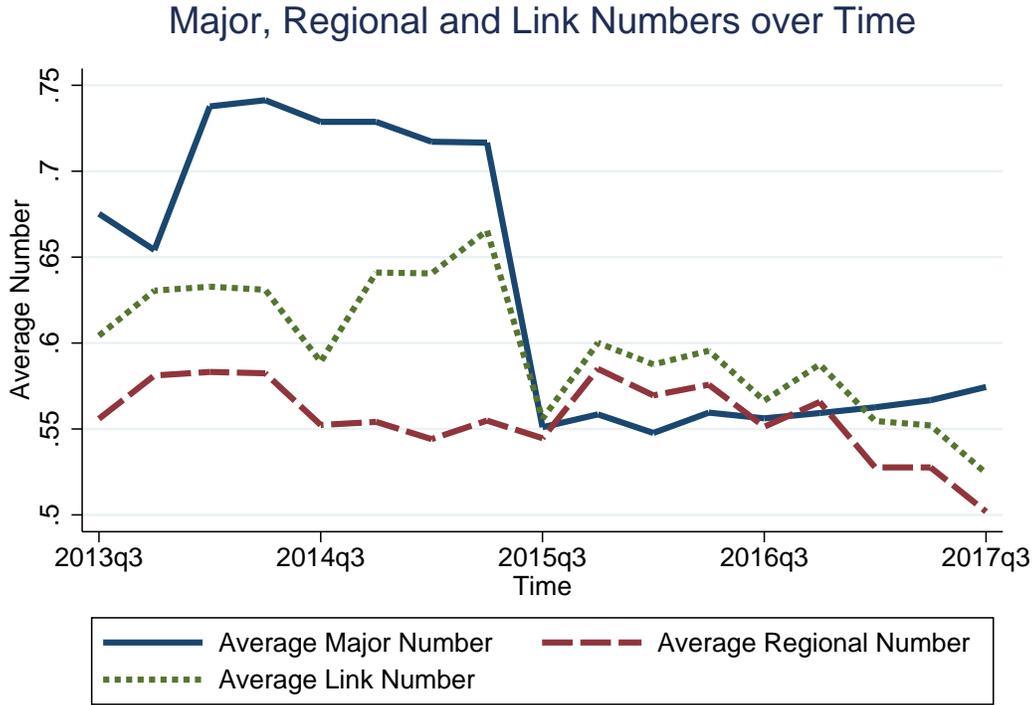


Figure 3: Major Carriers Subcontracting Route Numbers over Time

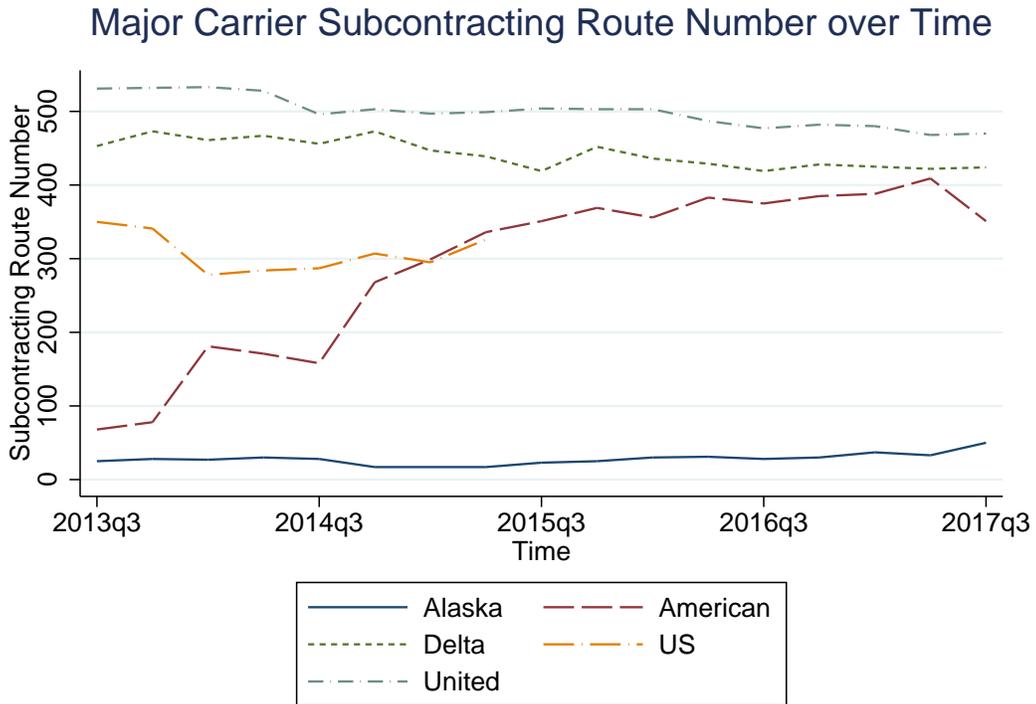


Figure 4: Selected Regional Carriers Subcontracting Route Numbers over Time

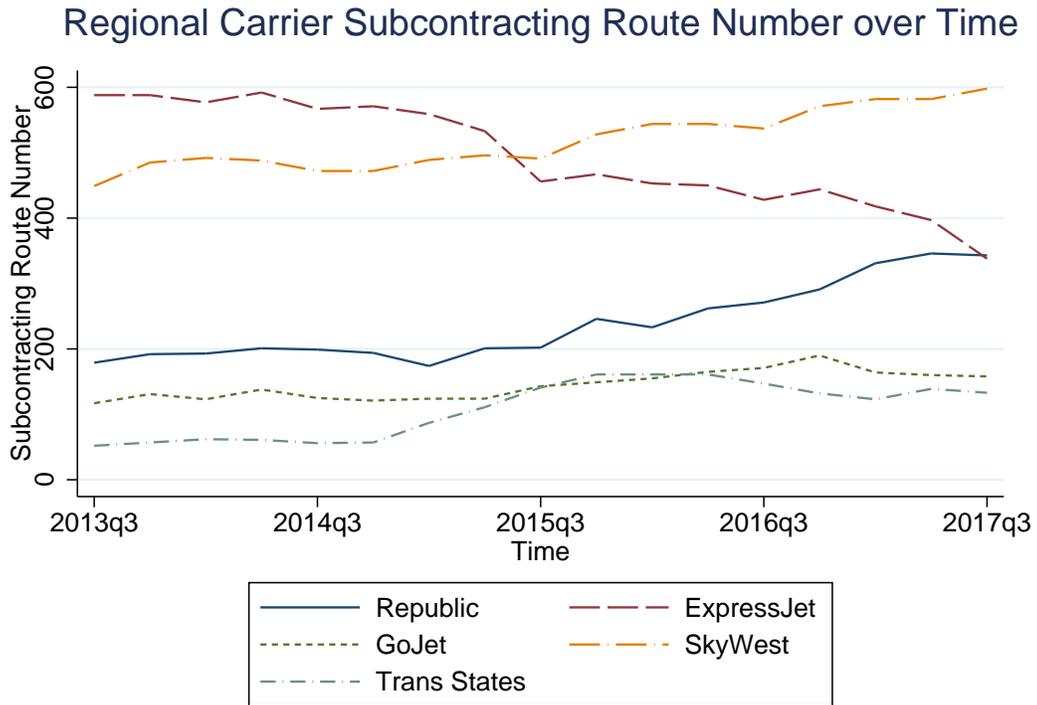
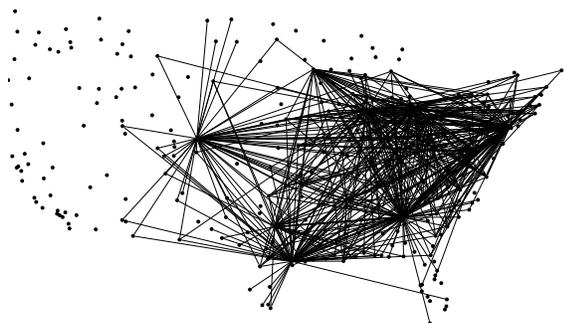
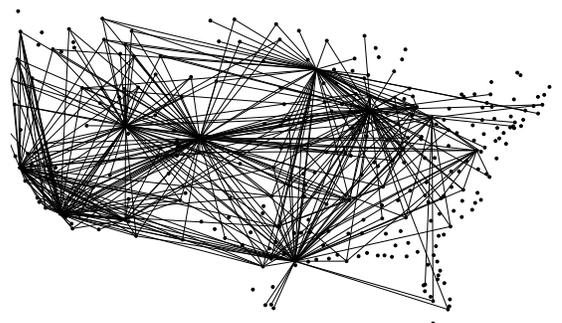


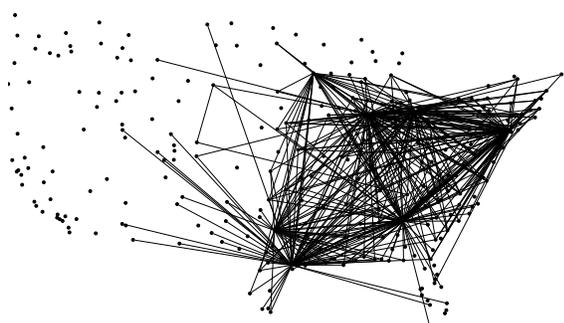
Figure 5: ExpressJet and SkyWest Route Networks over Time



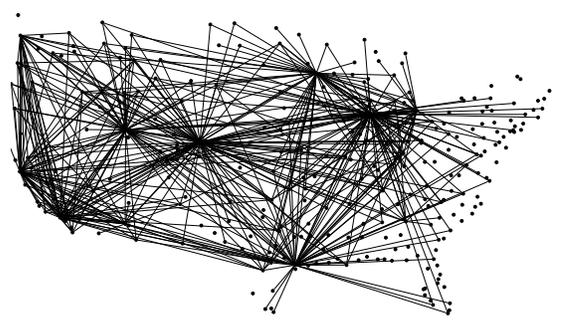
(a) ExpressJet Route Network in 2013q3



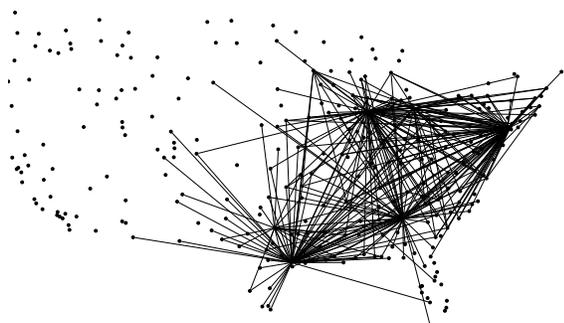
(b) SkyWest Route Network in 2013q3



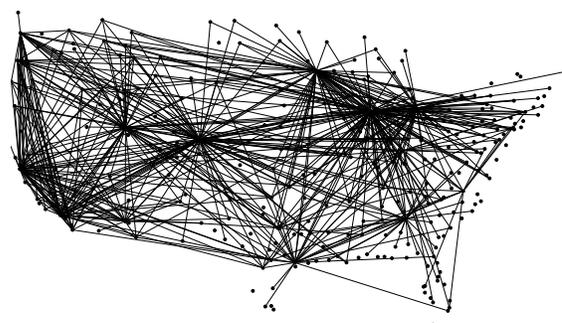
(c) ExpressJet Route Network in 2015q3



(d) SkyWest Route Network in 2015q3



(e) ExpressJet Route Network in 2017q3



(f) SkyWest Route Network in 2017q3

Table 1: Carriers List

Network Carriers					
Major Carriers	Alaska	American	Delta	US Airways	United
Low-cost Carriers	AirTran	Allegiant	Frontier	Hawaiian	JetBlue
	Southwest	Spirit	Sun Country	Virgin America	
Regional Carriers					
Air Wisconsin	Cape Air	Chautauqua	CommutAir	Compass	Endeavor
Envoy	ExpressJet	GoJet	Great Lakes	Horizon	Mesa
Mokulele	PSA	Pacific Wings	Peninsula	Piedmont	Republic
Shuttle America	Silver	SkyWest	Trans States		

Notes: The table lists the names of the carriers by commonly known types in our sample.

Table 2: Types of Relationships among Airline Carriers

Carrier Role in Flight Service		Same Operating/ Ticketing Carrier	Relationship	Agreement Type
Ticketing Carrier	Operating Carrier			
Any Carrier	Any Carrier	Yes	Self-Service	
Network Carrier	Network Carrier	No	Code-Sharing	Code-sharing Agreement
Major Carrier	Regional Carrier	No	Subsidiary	Wholly-Owned Subsidiary
Major Carrier	Regional Carrier	No	Subcontracting	Long-Term Contract
Major Carrier	Regional Carrier	No	“Other-Type”	Indirect Subcontracting Code-sharing Agreement Gate Switching

Table 3: A Possible Link Matrix on a Route in a Period

Subcontracting				
	Regional 1	Regional 2	Regional 3	
Major 1	0	0	0	
Major 2	0	1	0	
Major 3	1	1	0	

Non-Subcontracting: Regional Carriers				
	Self-Service	“Other-Type”		
Regional 1	0	1		
Regional 2	0	0		
Regional 3	0	0		

Non-Subcontracting: Major Carriers				
	Self-Service	Subsidiary	Code-Sharing	“Other-Type”
Major 1	0	0	0	0
Major 2	0	1	1	0
Major 3	1	1	1	1

Notes: The table shows a possible $Link_{mt}$ in the case of 3 major and 3 regional carriers on route m in the end of period t .

Table 4: A Possible Event Order at Period t

Event 1	Major 1 sub. Regional 1	Event 15	Major 2: Subsidiary
Event 2	Major 1 sub. Regional 2	Event 16	Major 2: Code-Sharing
Event 3	Major 1 sub. Regional 3	Event 17	Major 2: “Other-Type”
Event 4	Major 2 sub. Regional 1	Event 18	Major 3: Self-Service
Event 5	Major 2 sub. Regional 2	Event 19	Major 3: Subsidiary
Event 6	Major 2 sub. Regional 3	Event 20	Major 3: Code-Sharing
Event 7	Major 3 sub. Regional 1	Event 21	Major 3: “Other-Type”
Event 8	Major 3 sub. Regional 2	Event 22	Regional 1: Self-Service
Event 9	Major 3 sub. Regional 3	Event 23	Regional 1: “Other-Type”
Event 10	Major 1: Self-Service	Event 24	Regional 2: Self-Service
Event 11	Major 1: Subsidiary	Event 25	Regional 2: “Other-Type”
Event 12	Major 1: Code-Sharing	Event 26	Regional 3: Self-Service
Event 13	Major 1: “Other-Type”	Event 27	Regional 3: “Other-Type”
Event 14	Major 2: Self-Service		

Notes: The table shows a possible event order in the case of 3 major and 3 regional carriers in period t .

Table 5: Subcontracting Partnerships among Airline Carriers in the Third Quarter of 2014
from RAA annual reports

Major Carrier	Regional Carrier	Major Carrier	Regional Carrier
Alaska	Horizon		Cape Air
	SkyWest		CommutAir
American	Envoy		ExpressJet
	Chautauqua		GoJet
	ExpressJet	United	Mesa
	Republic		Republic
	SkyWest		Shuttle America
	Chautauqua		SkyWest
Compass	Trans States		
	Endeavor		Air Wisconsin
Delta	ExpressJet		Mesa
	GoJet		Piedmont
	Shuttle America	US Airways	PSA
	SkyWest		Republic
			SkyWest
		Trans States	

Notes: The table shows the subcontracting partnerships among US airline carriers in the third quarter of 2014. The regional carriers in bold are the wholly-owned subsidiaries.

Table 6: Summary Statistics

	Ob	Mean	SD	Min	Max
<i>RouteDistance_m</i>	3889	848.983	471.400	30.000	1999.000
<i>CarrierNnbr_{mt}</i>	66113	1.117	1.063	0.000	9.000
<i>TopCarrierMktSh_{mt}</i>	66113	0.660	0.433	0.000	1.000
<i>LCC_{mt}</i>	66113	0.411	0.492	0.000	1.000
<i>LargerPop_{mt}</i> (in million)	66113	5.949	5.110	0.030	20.321
<i>SmallerPop_{mt}</i> (in million)	66113	1.248	1.421	0.024	9.561
<i>Disparity_{mt}</i>	66113	15.720	40.671	1.000	849.553
<i>LargerInc_{mt}</i> (in thousand dollar)	66113	55.620	12.284	30.331	169.296
<i>SmallerInc_{mt}</i> (in thousand dollar)	66113	44.746	6.330	23.564	91.459
<i>Larger(Emp/Pop)_{mt}</i>	66113	0.656	0.066	0.456	1.523
<i>Smaller(Emp/Pop)_{mt}</i>	66113	0.585	0.057	0.385	1.046
<i>MajorNnbr_{mt}</i>	66113	0.632	0.846	0.000	5.000
<i>RegionalNnbr_{mt}</i>	66113	0.556	1.039	0.000	8.000
<i>LinkNnbr_{mt}</i>	66113	0.598	1.156	0.000	13.000
<i>SelfServiceMajorNnbr_{mt}</i>	66113	0.417	0.675	0.000	5.000
<i>SubsidiaryMajorNnbr_{mt}</i>	66113	0.181	0.416	0.000	3.000
<i>CodeSharingMajorNnbr_{mt}</i>	66113	0.051	0.250	0.000	3.000
<i>OtherRelationMajorNnbr_{mt}</i>	66113	0.042	0.221	0.000	3.000
<i>SelfServiceRegionalNnbr_{mt}</i>	66113	0.005	0.071	0.000	2.000
<i>OtherRelationRegionalNnbr_{mt}</i>	66113	0.015	0.134	0.000	3.000

Notes: The table presents the summary statistics of variables at various levels. *SelfServiceMajorNnbr_{mt}*, *SubsidiaryMajorNnbr_{mt}*, *CodeSharingMajorNnbr_{mt}*, and *OtherRelationMajorNnbr_{mt}* are the numbers of major carriers which operate their own flights, which use wholly-owned subsidiaries, which codeshare with other carriers, and which have “other-type” of relationships on route m at period t . *SelfServiceRegionalNnbr_{mt}* and *OtherRelationRegionalNnbr_{mt}* are the numbers of regional carriers which sell their own flight tickets, and which have “other-type” relationships on route m at period t .

Table 6: Summary Statistics (Continued)

	Ob	Mean	SD	Min	Max
<i>CommonRtNmbr_{ijt}</i>	1234	45.662	68.021	0.000	347.000
<i>MetricDistance_{ijt}</i>	1234	0.271	0.279	0.056	1.011
<i>SameLinkNmbr_{ijt}</i>	1234	32.016	64.465	0.000	338.000
<i>RouteNmbr_{it}</i>	76	549.355	208.905	167.000	778.000
<i>PassengerNmbr_{it}</i> (in million)	76	2.055	1.062	0.368	3.652
<i>DegreeCentrality_{it}</i>	76	519.842	365.074	17.000	1107.000
<i>HubCentrality_{it}</i>	76	0.224	0.191	0.011	0.530
<i>RouteNmbr_{jt}</i>	275	133.742	162.812	0.000	598.000
<i>PassengerNmbr_{jt}</i> (in million)	275	0.133	0.187	0.000	0.804
<i>DegreeCentrality_{jt}</i>	275	143.665	177.423	0.000	682.000
<i>AuthCentrality_{jt}</i>	275	0.062	0.085	0.000	0.324
<i>PassengerNmbr_{imt}</i> (in thousand)	295564	0.528	2.327	0.000	47.203
<i>MarketShare_{imt}</i>	295564	0.101	0.287	0.000	1.000
<i>DegreeCentrality_{imt}</i>	295564	0.134	0.532	0.000	8.000
<i>HubCentrality_{imt}</i>	295564	0.069	0.244	0.000	1.000
<i>PassengerNmbr_{jmt}</i> (in thousand)	1069475	0.034	0.279	0.000	13.948
<i>MarketShare_{jmt}</i>	1069475	0.019	0.124	0.000	1.000
<i>DegreeCentrality_{jmt}</i>	1069475	0.037	0.204	0.000	5.000
<i>AuthCentrality_{jmt}</i>	1069475	0.019	0.117	0.000	1.000

Notes: The table presents the summary statistics of variables at various levels.

Table 7: Estimation Results

		All		Route-Serving	
		Major Carriers		Major Carriers	
		Major	Regional	Major	Regional
<i>TempLinkVar_t</i>	<i>RivalLink_{imt}</i>	0.2020** (0.016)		0.1328*** (0.000)	
	<i>RivalLink_{jmt}</i>		-0.1123 (0.338)		-0.2862*** (0.000)
	<i>OtherLink_{ijmt}ⁱ</i>	1.1299*** (0.000)		-0.2614*** (0.000)	
	<i>OtherLink_{ijmt}^j</i>		0.5996*** (0.000)		0.2167 (0.324)
	<i>SelfService_{imt}</i>	1.2495*** (0.000)		0.2858*** (0.000)	
	<i>SelfService_{jmt}</i>		1.1331** (0.030)		2.2374*** (0.000)
	<i>Subsidiary_{imt}</i>	4.0981*** (0.000)		0.8243*** (0.000)	
	<i>CodeSharing_{imt}</i>	1.1215*** (0.000)		-0.5694*** (0.004)	
	<i>OtherType_{imt}</i>	0.5552* (0.064)		-1.3860*** (0.000)	
	<i>OtherType_{jmt}</i>		1.7181*** (0.000)		0.7896*** (0.008)
<i>Homophily</i>	<i>CommonRtNمبر_{ij,t-1}</i>	5.3537*** (0.000)	7.9520*** (0.000)	2.7659*** (0.000)	4.9193*** (0.000)
	<i>MetricDistance_{ij,t-1}</i>	-2.1228*** (0.000)	-4.5794*** (0.000)	-2.2293*** (0.000)	-1.5598 (0.114)

The probability that the parameter has the opposite sign of its mean is shown in parentheses.

* $p < 0.1$, ** $p < 0.05$, *** $p < 0.01$

Table 7: Estimation Results (Continued)

		All		Route-Serving	
		Major Carriers		Major Carriers	
		Major	Regional	Major	Regional
<i>LinkVar</i> _{<i>t</i>-1}	<i>DegreeCentrality</i> _{<i>i,t</i>-1}	-1.3224*** (0.000)	-0.2504*** (0.000)	-0.0177 (0.362)	-0.0722 (0.422)
	<i>DegreeCentrality</i> _{<i>j,t</i>-1}	-1.0272*** (0.000)	-0.7129*** (0.000)	0.3381 (0.122)	-0.5164*** (0.000)
	<i>DegreeCentrality</i> _{<i>im,t</i>-1}	0.3980 (0.330)	0.3769 (0.330)	0.6334 (0.260)	0.4047 (0.358)
	<i>DegreeCentrality</i> _{<i>jm,t</i>-1}	-0.0156 (0.480)	-0.1105 (0.474)	0.0609 (0.500)	-0.0711 (0.500)
	<i>HubCentrality</i> _{<i>i,t</i>-1}	-2.0542*** (0.000)	-0.5919*** (0.002)	-0.0309 (0.434)	-1.3610*** (0.000)
	<i>AuthCentrality</i> _{<i>j,t</i>-1}	-1.8533*** (0.000)	-1.1938*** (0.000)	-2.0338*** (0.000)	-1.9320*** (0.000)
	<i>HubCentrality</i> _{<i>im,t</i>-1}	0.4838*** (0.000)	0.1061 (0.226)	0.1707 (0.334)	0.3697*** (0.000)
	<i>AuthCentrality</i> _{<i>jm,t</i>-1}	-1.0900*** (0.000)	-0.9112*** (0.000)	0.1924 (0.498)	-1.6163*** (0.000)
	<i>SameLinkNbr</i> _{<i>ij,t</i>-1}	3.3925*** (0.000)	7.6936*** (0.000)	5.6783*** (0.000)	7.2124*** (0.000)
	<i>Link</i> _{<i>ijm,t</i>-1}	5.5269*** (0.000)	4.6752*** (0.000)	5.1853*** (0.000)	3.5850*** (0.000)
Carrier Fixed Effect	Yes	Yes	Yes	Yes	
Time Fixed Effect	Yes	Yes	Yes	Yes	
Carrier Characteristics	Yes	Yes	Yes	Yes	
Route Characteristics	Yes	Yes	Yes	Yes	

The probability that the parameter has the opposite sign of its mean is shown in parentheses. $*p < 0.1$, $**p < 0.05$, $***p < 0.01$. Carrier characteristics and route characteristics are listed and explained as in Table A1. Estimates of these covariates are available upon request.

Table 8: Summary Statistics: Ticket Prices

	Observations	Mean	Standard Deviation	Minimum	Maximum
$Distance_m$	67056	831.7	463.1	54	1999
$Fare_{imt}$	67056	196.0	74.52	10	931.9
HHI_{mt}	67056	0.776	0.255	0.191	1
LCC_{mt}	67056	0.637	0.481	0	1
$Subcontracting_{mt}$	67056	0.474	0.499	0	1
IV_{mt}	67056	0.307	0.420	0.0000661	1.000

Notes: The table shows the summary statistics in the sample of ticket price regressions.

Table 9: The Impact of Subcontracting on Ticket Prices

	(1)	(2)
	$\log(fare)_{imt}$	$\log(fare)_{imt}$
HHI_{mt}	0.160*** (0.0153)	0.145*** (0.0164)
$Subcontracting_{mt}$	-0.00501 (0.00545)	-0.0731*** (0.0276)
LCC_{mt}	-0.0357*** (0.00860)	-0.0373*** (0.00866)
Observations	67056	66175
IV for Subcontracting	No	Yes
underidentification p		1.65e-51
weakidentification p		0.0294
# of Clusters	3830	3566

Standard errors in parentheses

* $p < 0.1$, ** $p < 0.05$, *** $p < 0.01$

Notes: Route-Carrier fixed effects and time fixed effects are controlled. No IV is used in the first column. In the second column, IV is used for $Subcontracting_{mt}$. Standard error is robust and clustered at route level.

Appendix

A Estimating Parameters

In this section, we elaborate on the estimation of β and event order. We use the Markov-Chain-Monte-Carlo (MCMC) method to update the estimates of the parameters and get a converged posterior distribution after a large number of iteration. We update EO at the same time. We assume β contains N parameters and follows a prior normal distribution $N(0, I_N)$, where I_N is the identity matrix, and $\beta_0 = 0$. Letting q denote the iteration number and n index the element in β , we update β from β_q^n to β_{q+1}^n as follows. We first randomly draw a β^n from $N(\beta_q^n, 1)$. We then calculate the likelihood ratio

$$r = \min\left\{1, \frac{\mathcal{L}(\beta^n | EO^q, Link, \beta_{q+1}^1, \dots, \beta_{q+1}^{n-1}, \beta_q^{n+1}, \dots, \beta_q^N) p(\beta^n)}{\mathcal{L}(\beta_q^n | EO^q, Link, \beta_{q+1}^1, \dots, \beta_{q+1}^{n-1}, \beta_q^{n+1}, \dots, \beta_q^N) p(\beta_q^n)}\right\}, \quad (9)$$

where p is the density function of the standard normal distribution. Depending on the likelihood ratio r , β_{q+1}^n will be determined by the following equation,

$$\beta_{q+1}^n = \begin{cases} \beta^n & \text{with probability } r \\ \beta_q^n & \text{with probability } 1 - r. \end{cases} \quad (10)$$

Next, we update EO from EO^q to EO^{q+1} . We assume EO follows a uniform distribution over $EventOrder$, the set of all possible EO s. We first draw an EO^{temp} from the distribution, and calculate the likelihood ratio,

$$r = \min\left\{1, \frac{\mathcal{L}(\beta_{q+1} | EO^{temp}, Link)}{\mathcal{L}(\beta_{q+1} | EO^q, Link)}\right\}. \quad (11)$$

Depending on the likelihood ratio, we decide whether to update the event order according

to the following equation,

$$EO^{q+1} = \begin{cases} EO^{temp} & \text{with probability } r \\ EO^q & \text{with probability } 1 - r. \end{cases} \quad (12)$$

B Data Filtering and Variable Constructing

We first discuss how we identify the five types of relationships among airline carriers: Self-service, Subsidiary, Subcontracting, Code-sharing, and Other-Type. DB1B Coupon Data directly provides information about ticketing carrier and operating carrier so we can distinguish self-service, code-sharing and relationships between major carriers and regional carriers.²³ Next, we identify relationships between major carriers and regional carriers (Subsidiary, Subcontracting, and “Other-Type”) as follows. We first collect the information about major carriers’ wholly-owned subsidiaries. We then use RAA annual reports to distinguish subcontracting relationship from “other types” of relationships. Unfortunately, RAA only provides information for the third quarter each year. For the remaining quarters, we have to extrapolate carriers’ subcontracting relationships based upon the available information.²⁴

Following the literature, we only keep the largest 300 airports in terms of passenger numbers in the lower 48 U.S. states²⁵. We drop the routes with distance more than 2000 miles, since regional carriers equipped with regional aircrafts are not able to provide flight service on a route with such a long distance. After aggregate the data into route-quarter-ticketing

²³The same ticketing and operating carrier implies self-service. If the ticketing carrier and the operating carriers are different network carriers, the observation indicates a code-sharing relationship. If the ticketing carrier is a major carrier and the operating carrier is a regional carrier, it represents one of the relationships between major carriers and regional carriers.

²⁴For example, if Major carrier 1 does not subcontract to Regional carrier 1 in quarter 3 of 2015, but subcontracts to it in quarter 3 of 2016, and if we observe that Major carrier 1 is the ticketing carrier and Regional carrier 1 is the operating carrier on some routes in quarter 2 of 2016, we consider that they have formed a subcontracting relationship in this quarter. As airline carriers’ subcontracting partnerships are typically formed with long-term contracts and are relatively stable over time without frequent changes within a short time, we consider this as a reasonable extrapolation.

²⁵The passenger numbers used to rank the airports are calculated using 2015 first quarter DB1B Coupon Data.

carrier-operating carrier level, we drop the observation if the ticketing carrier has less than 20 passengers. Since we focus on the subcontracting relationships between major carriers and regional carriers, we do not consider directly the behaviors of ticketing carriers which are not major carriers. In addition, wholly-owned subsidiaries do not have any subcontracting relationship with other major carriers, thus we do not consider subsidiaries as candidate regional carriers that are entering subcontracting agreements with major carriers. We construct our variables according to Table A1. In order to construct some route level covariates, we also use information regarding population, income and employment in the metropolitan and micropolitan statistical areas provided by Bureau of Economic Analysis.

Figure A1: Parameter Posterior Distributions: The Effect on the Probability of Major Carriers' Route Entry by Subcontracting to a Regional Carrier

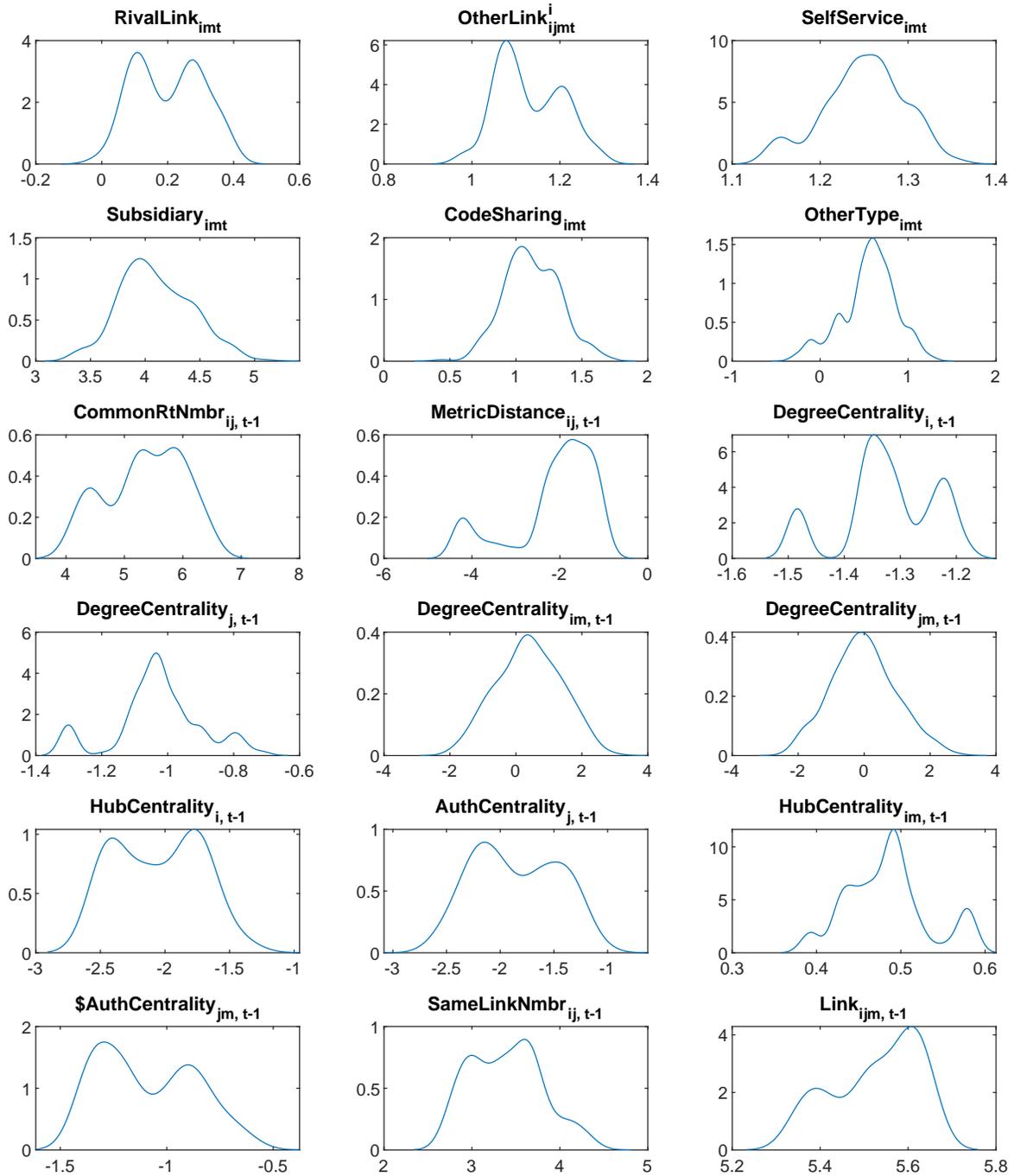


Figure A2: Parameter Posterior Distributions: The Effect on the Probability of Regional Carriers' Link Formation with All Potential Major Carriers

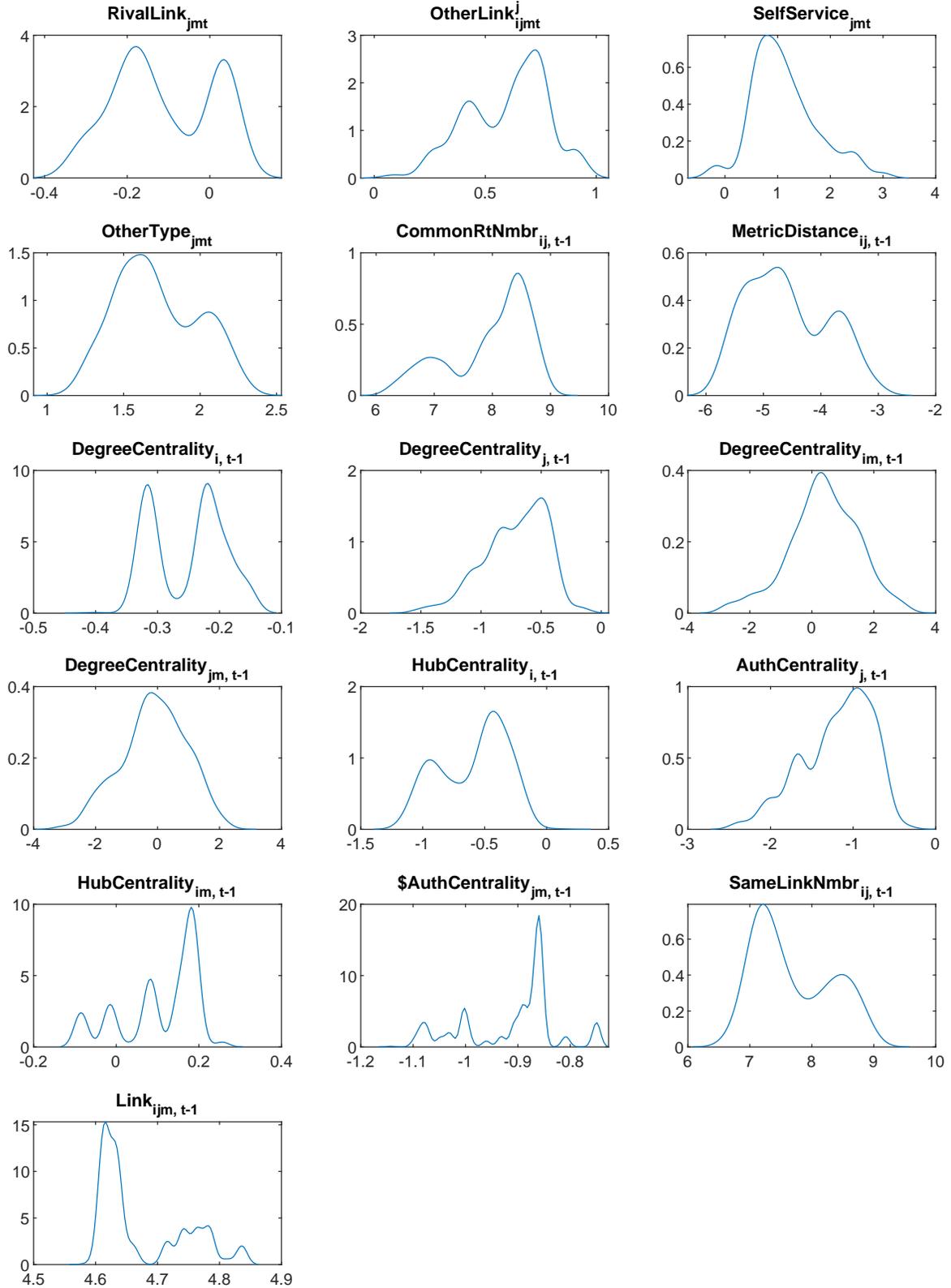


Figure A3: Parameter Posterior Distributions: The Effect on the Probability of Route-Serving Major Carriers' Link Formation

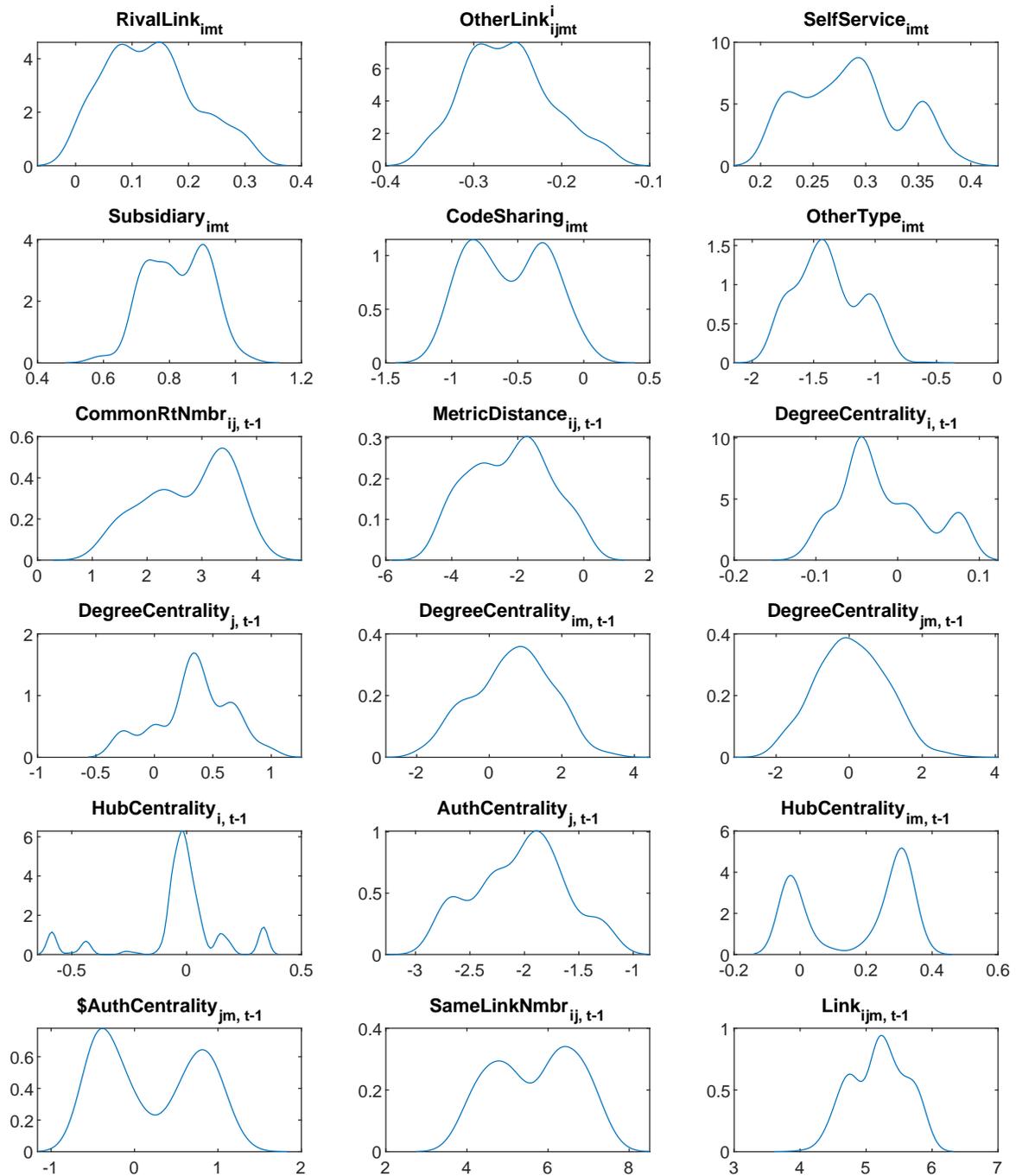


Figure A4: Parameter Posterior Distributions: The Effect on the Probability of Regional Carriers' Link Formation with Route-Serving Major Carriers

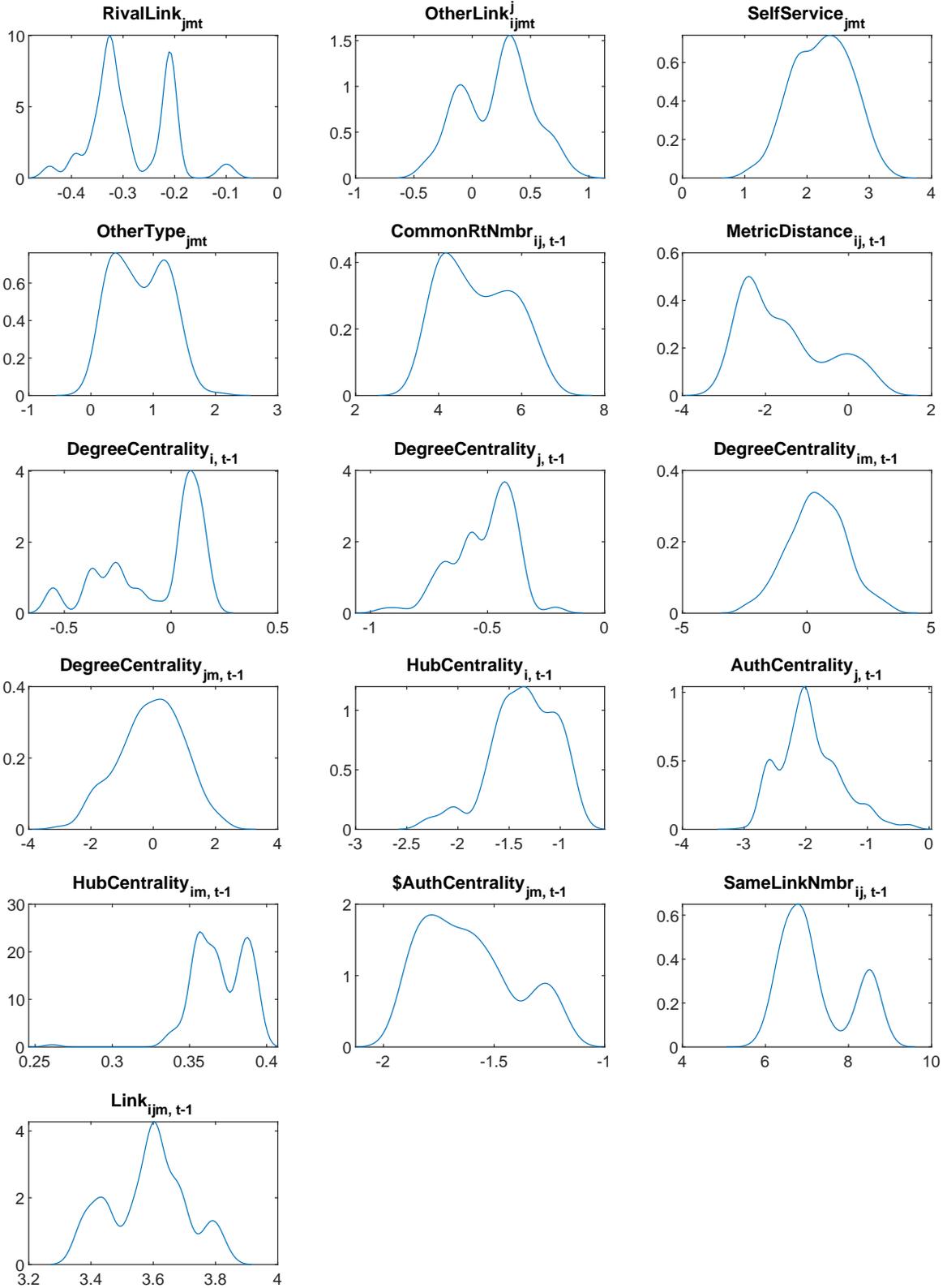


Table A1: Variables

Variable	Explanation
<i>TempLinkVar_t</i> , variables generated from transition networks	
<i>RivalLink_{im}t</i> / <i>RivalLink_{jm}t</i>	A dummy variable indicating whether the rivals of Major Carrier <i>i</i> / Regional Carrier <i>j</i> already has subcontracting relationships (links) with other carriers on route <i>m</i> at period <i>t</i> when the carrier is making subcontracting decision.
<i>OtherLink_{ij}ⁱ_{mt}</i> / <i>OtherLink_{ij}^j_{mt}</i>	A dummy variable indicating whether Major Carrier <i>i</i> / Regional Carrier <i>j</i> already has subcontracting relationships with other carriers rather than Regional Carrier <i>j</i> / Major Carrier <i>i</i> on route <i>m</i> at period <i>t</i> when <i>i</i> and <i>j</i> are making the subcontracting decisions.
<i>SelfService_{im}t</i>	A dummy variable indicating whether Major Carrier <i>i</i> already flies its own flights (serves itself) on route <i>m</i> at period <i>t</i> when it is making the subcontracting decisions.
<i>SelfService_{jm}t</i>	A dummy variable indicating whether Regional Carrier <i>j</i> already schedules its own flights and sells its own tickets (serves itself) on route <i>m</i> at period <i>t</i> when it is making the subcontracting decisions.
<i>Subsidiary_{im}t</i>	A dummy variable indicating whether Major Carrier <i>i</i> already uses its wholly owned subsidiaries on route <i>m</i> at period <i>t</i> when it is making the subcontracting decisions.
<i>CodeSharing_{im}t</i>	A dummy variable indicating whether Major carrier <i>i</i> already codeshares with other carriers on route <i>m</i> at period <i>t</i> when it is making the subcontracting decisions.
<i>OtherType_{im}t</i> / <i>OtherType_{jm}t</i>	A dummy variable indicating whether Major Carrier <i>i</i> / Regional Carrier <i>j</i> already has other-type of relationships on route <i>m</i> at period <i>t</i> when it is making the subcontracting decisions.

Notes: The table explains variables of different levels included in the estimations.

Table A1: Variables (Continued)

Variable	Explanation
<i>LinkVar</i> _{<i>t</i>-1} , variables generated from networks in the last periods	
<i>DegreeCentrality</i> _{<i>i,t</i>-1} / <i>DegreeCentrality</i> _{<i>j,t</i>-1}	Degree Centrality: the link number of Major Carrier <i>i</i> / Regional Carrier <i>j</i> at period <i>t</i> - 1. A carrier level centrality measurement capturing the relative importance of the carrier in the network.
<i>DegreeCentrality</i> _{<i>im,t</i>-1} / <i>DegreeCentrality</i> _{<i>jm,t</i>-1}	Degree Centrality: the link number of Major Carrier <i>i</i> / Regional Carrier <i>j</i> on route <i>m</i> at period <i>t</i> - 1. A route-carrier level centrality measurement capturing the relative importance of the carrier in the network.
<i>HubCentrality</i> _{<i>i,t</i>-1} / <i>HubCentrality</i> _{<i>im,t</i>-1}	Hub Centrality: a centrality measurement belongs to [0, 1], capturing the relative importance of Major Carrier <i>i</i> compared to other major carriers. It not only captures how many carriers Major Carrier <i>i</i> connects to, but also considers the importance of those carriers being connected to. It is calculated at both carrier and route-carrier level.
<i>AuthCentrality</i> _{<i>j,t</i>-1} / <i>AuthCentrality</i> _{<i>jm,t</i>-1}	Authority Centrality: a centrality measurement belongs to [0, 1], capturing the relative importance of Regional Carrier <i>j</i> compared to other regional carriers. It not only captures how many carriers Regional Carrier <i>j</i> connects to, but also considers the importance of those carriers being connected to. It is calculated at both carrier and route-carrier level.
<i>SameLinkNmbr</i> _{<i>ij,t</i>-1}	The number of the same links Major Carrier <i>i</i> and Regional Carrier <i>j</i> form at period <i>t</i> - 1
<i>Link</i> _{<i>ijm,t</i>-1}	A dummy indicating whether Major Carrier <i>i</i> and Regional Carrier <i>j</i> forms a link on route <i>m</i> at period <i>t</i> - 1.

Notes: The table explains variables of different levels included in the estimations.

Table A1: Variables (Continued)

Variable	Explanation
<i>Homophily</i> , the similarity between two carriers	
$CommonRtNمبر_{ij,t-1}$	The number of common routes on which Major Carrier i and Regional Carrier j serve at period $t - 1$.
$MetricDistance_{ij,t-1}$	The metric distance between the two vectors of Major Carrier i 's and Regional Carrier j 's passenger shares across routes at period $t - 1$. The smaller it is, the more similar these two carriers are. $MetricDistance_{ij,t-1} = \sqrt{\sum_{m \in \{1, \dots, M\}} \left(\frac{passenger_{im,t-1}}{passenger_{i,t-1}} - \frac{passenger_{jm,t-1}}{passenger_{j,t-1}} \right)^2}$
<i>CarrierChar</i> , carrier characteristics	
$\frac{RouteNمبر_{i,t-1}}{RouteNمبر_{j,t-1}}$	The number of routes on which Major Carrier i / Regional Carrier j serves at period $t - 1$
$\frac{PassengerNمبر_{i,t-1}}{PassengerNمبر_{j,t-1}}$	The number of passengers Major Carrier i / Regional Carrier j serves at period $t - 1$.
$\frac{PassengerNمبر_{im,t-1}}{PassengerNمبر_{jm,t-1}}$	The number of passengers Major Carrier i / Regional Carrier j serves on route m at period $t - 1$.
$MarketShare_{im,t-1}$	The percentage of tickets sold by Major Carrier i out of all tickets on route m at period $t - 1$.
$MarketShare_{jm,t-1}$	The percentage of passengers delivered by Regional Carrier j out of all passengers on route m at period $t - 1$.

Notes: The table explains variables of different levels included in the estimations.

Table A1: Variables (Continued)

Variable	Explanation
<i>RouteChar</i> , route characteristics	
<i>RouteDistance_m</i>	Route distance.
<i>CarrierNمبر_{m,t-1}</i>	The number of ticketing carriers on route m at period $t - 1$.
<i>TopCarrierMktSh_{m,t-1}</i>	The percentage of the tickets sold by the largest ticketing carrier out of all tickets sold on route m at period $t - 1$.
<i>LCC_{mt}</i>	A dummy variable indicating whether there is a Low-Cost ticketing carrier on route m at period t .
$\log(\text{gmean}(\text{pop}))_{mt}$	The logarithm of the geometric mean of the populations around the two airports of route m at period t .
<i>Disparity_{mt}</i>	The ratio of the larger population and the smaller population around the two airports of route m at period t . It captures the relative size of the two airports populations
$\log(\text{gemean}(\text{inc}))_{mt}$	The logarithm of the geometric mean of the income per capita around the two airports of route m at period t .
$\log(\text{gemean}(\text{emp/pop}))_{mt}$	The logarithm of the geometric mean of the employment population ratio around the two airports of route m at period t .

Notes: The table explains variables of different levels included in the estimations.

We use $\text{CarrierNمبر}_{m,t-1}$ and $\text{TopCarrierMktSh}_{m,t-1}$ rather than Herfindahl-Hirschman Index to measure market competition levels because HHI cannot be defined on a route during a period when no carriers operate there.